ASX CEO Connect

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JBWere

Sally Auld

Chief Investment Officer

Ampol Limited / ASX: ALD



Auckland Airport Limited / ASX:AIA

Carrie Hurihanganui

Chief Executive Officer



Mirvac Group / ASX: MGR

Susan Lloyd-Hurwitz
Chief Executive Officer & Managing Director



Perpetual Limited / ASX: PPT

Rob Adams

Chief Executive Officer & Managing Director



Matthew Halliday
Chief Executive Officer & Managing Director



Adbri Limited / ASX: ABC

Theresa Mlikota

Chief Financial Officer



NexGen Energy Limited / ASX: NXG

Leigh Curyer

President, Director & Chief Executive Officer



Transurban Limited / ASX: TCL

Michelle Jablko

Chief Financial Officer





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Agenda

10:00am	ASX Introduction, Ian Irvine, MC	
10:05am	Market Update, Sally Auld Chief Investment Officer – JB Were	
10:20am	Mirvac Group, Susan Lloyd-Hurwitz Chief Executive Officer & Managing Director	
10:40am	Ampol Limited, Matthew Halliday Chief Executive Officer & Managing Director	
11:00am	NexGen Energy Limited, Leigh Curyer Chief Executive Officer & Managing Director	
11:20am	Auckland Airport Limited, Carrie Hurihanganui Chief Executive Officer	
Break		
2:00pm	Perpetual Limited, Rob Adams Chief Executive Officer & Managing Director	
2:20pm	Adbri Limited, Theresa Mlikota Chief Financial Officer	
2:40pm	Transurban Limited, Michelle Jablko Chief Financial Officer	

Market Update

Sally Auld
Chief Investment Officer





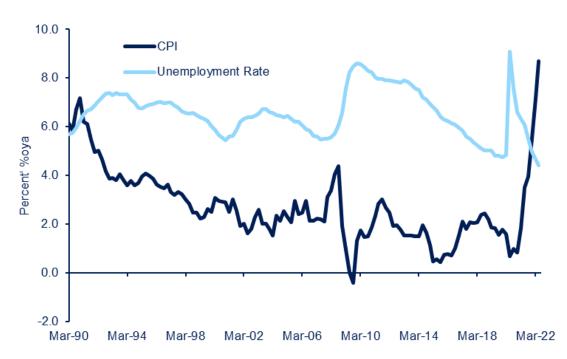
Macroeconomic & markets update

Sally Auld Chief Investment Officer August 2022

Fundamentals have shifted

Inflation & labour markets, Developed Markets

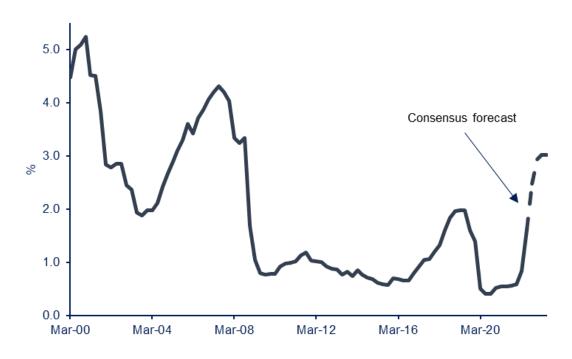
Extreme levels vs. history



Source: Bloomberg and JBWere. Past performance is not an indicator of future performance.

Developed Market policy rate

A sharp increase, with more to come



Source: Bloomberg, JP Morgan and JBWere. Past performance is not an indicator of future performance.

Don't fight the Fed

- Three lessons from Jackson Hole
- 1. Returning inflation to target consistent levels remains the primary objective for central banks: "We are moving our policy stance purposefully to a level that will be sufficiently restrictive to return inflation to 2 percent."
- 2. This will require an extended period of sub-trend growth: "...While higher interest rates, slower growth, and softer labor market conditions will bring down inflation, they will also bring some pain to households and businesses. These are the unfortunate costs of reducing inflation..." and;
- 3. Central banks will be mindful of not loosening monetary policy too soon: "...the historical record cautions strong against prematurely loosening policy"

We are not yet at the bottom for the macro cycle

S&P500 earnings growth vs. US financial conditions index



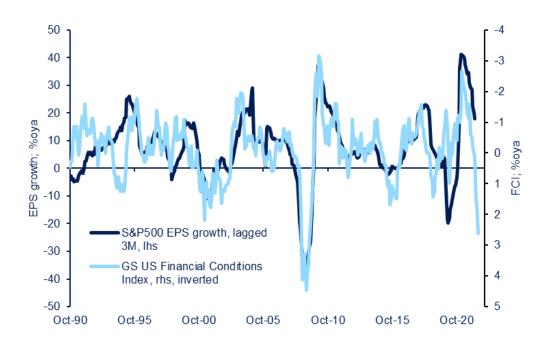
Source: Bloomberg, JP Morgan and JBWere. Past performance is not an indicator of future performance.

Looking ahead

- For equity markets
- 1. Risk/reward still appears asymmetric, in our view
- 2. In the meantime, look for companies that have a track record of navigating successfully through macroeconomic cycles
- 3. Focus on companies that have low levels of leverage, the ability to protect margins, diversified revenue streams (ie quality)
- **4. Tech and Energy** are our preferred sectors to overweight when we turn more constructive on upside for stock markets

Earnings growth has further to correct

S&P500 earnings growth vs. US financial conditions index



Source: Bloomberg, JP Morgan and JBWere. Past performance is not an indicator of future performance.

Beyond

JBWere

Mirvac Group / ASX: MGR

Susan Lloyd-HurwitzChief Executive Officer & Managing
Director





REIMAGINING URBAN LIFE SINCE 1972









Mirvac leading creator and curator of extraordinary urban places

URBAN STRATEGY

ASSET CURATION

SECURE YIELD — UNDERPINS GROUP DISTRIBUTION

\$13.5bn¹

THIRD PARTY CAPITAL MANAGEMENT

\$17.9bn³

ASSET CREATION

DISCIPLINED GROWTH

20% | \$1.9bn





- 1. Invested capital includes investment properties, IPUC, assets held for sale, JVA, deferred land and other financial assets on balance sheet.
- 2. Portfolio composition based on passive invested capital, excluding Travelodge Portfolio.
- 3. Proforma external AUM including AWOF expected to transfer to Mirvac by October 2022.

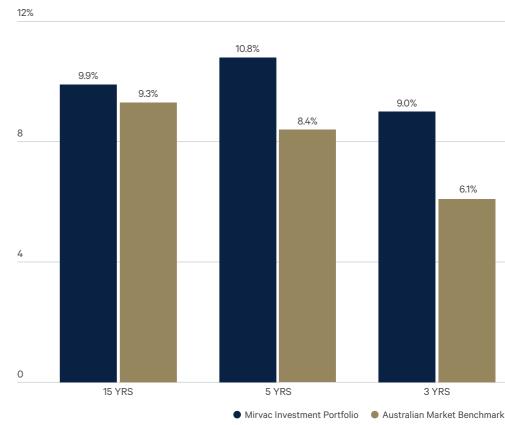


Integrated model delivering outperformance



CONSISTENT INVESTMENT PORTFOLIO OUTPERFORMANCE

Mirvac Investment Portfolio vs Australian Market Benchmark



Source: Real Investment Analytics, December 2021



FY22 was another year delivering on our promises

FY22 OPERATING PROFIT

\$596m

FY22 STATUTORY PROFIT

\$906m

+1% on pcp

FY22 DPS

10.2¢

FY22 EPS

15.1¢

FY22 OPERATING CASH FLOW

\$896m

+41% on pcp

EXTERNAL ASSETS UNDER MANAGEMENT

\$10.2bn

+3% on FY21

NTA¹

\$2.79

+4% on FY21

GEARING²

21.3%

1.5% lower than FY21

1. NTA per stapled security excludes intangibles, right of use assets and non-controlling interests, based on ordinary securities including EIS securities.

2. Net debt (at foreign exchange hedged rate) / (total tangible assets – cash).

EIMAGINING URBAN LIFE SINCE 1972

AUGUST 2022



Continuing to execute on our strategy in our 50th year

EXECUTING CORE COMPETENCIES

~110,900 sqm leased ACROSS THE INVESTMENT PORTFOLIO

~\$1.3bn development completions ACROSS COMMERCIAL AND MIXED USE

> 2.523 residential settlements

6 successful apartment launches

> **GROWING AUM TO** ~\$26bn

Achieved net carbon positive⁶ 9 YEARS AHEAD OF TARGET





- Excluding BTR.
- 2. Represents expected stabilised development 100% end value based on agreed cap rate, subject to various factors outside of Mirvac's control such as planning outcomes, market demand and COVID-19 uncertainties.
- 3. Average premium and total sales based on Travelodge, Quay West Car Park, Sydney, Cherrybrook Village, Sydney and Tramsheds, Sydney. 1 hotel within Travelodge portfolio is yet to settle and excluded. Gain on Cherrybrook and Travelodge Portfolio recognised in FY21.
- 4. Represents 100% expected end value/revenue (including GST), subject to various factors outside of Mirvac's control such as planning outcomes, market-demand and COVID-19 uncertainties.
- 5. Proforma FUM Growth associated with transfer of AWOF management rights to Mirvac expected by October 2022.
- 6. Scope 1 & 2 emissions
- 7. Represents Mirvac's share of total pre-sales and includes GST.



Culture, safety & ESG leadership are critical competitive advantages

ESG AT THE HEART OF EVERYTHING THAT WE DO STRONG EMPLOYMENT BRAND & CULTURE IN COMPETITIVE MARKET

Looking ahead:

Increased focus on scope 3 emissions Joining the Science-Based Targets initiative

Creating a strong sense of belonging and enhanced safety and wellbeing for our people

ACHIEVED

Net positive

in scope 1 and 2 carbon emissions. 9 years ahead of 2030 target

NATIONAL COMMUNITY DAY 2022

750 employees, 44 community projects, >\$530,000 in community investment and ~5,700 volunteer hours

\$9.6m

in verified community investment. Named #1 Best Company to Give Back by GoodCompany



In the world for gender equality

AFR BOSS

Best places to work for the Property, Construction and Transport sector

80%

Employee engagement with a highly motivated workforce1

96%

Believe Mirvac is truly committed to the safety of employees



Released our second Modern Slavery Report



Energy efficiency saving \$2.4m pa



MSCI: AAA **UN Global Compact: Advanced** Sustainalytics: Negligible Risk



94% recycling rates in construction waste



in senior roles



93% proud to work at Mirvac1



Strong safety performance: LTIFR 1.18 & CIFR 0.74



Launched Sonder a 24/7 on-demand EAP and wellbeing service



Released industry first Net Positive Water Plan



Released second Reconciliation



18 assets with 5+ Star NABERS **Energy ratings**



\$42m in social procurement since FY18 meeting \$30m by 2025 target,



Hesta 40:40



Zero like-for-like Gender



1 in 10 Mirvac employees are returning employees



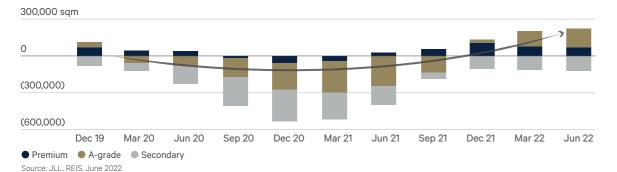
96% retention of key talent



Mirvac's premium portfolio benefiting from improved demand for quality assets

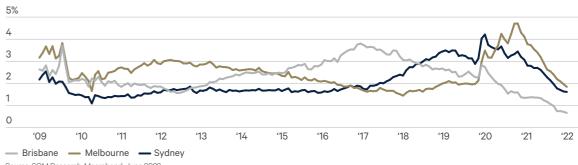
PRIME OFFICE DRIVING AUSTRALIAN CBD MARKET RECOVERY

Rolling annual absorption by grade



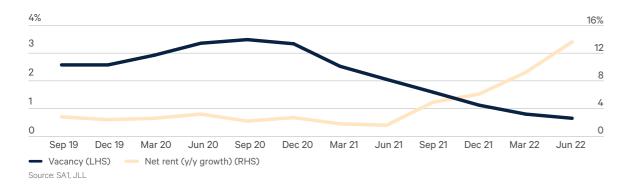
BUILD TO RENT BENEFITING FROM TIGHT VACANCY

(All dwellings, seasonally adjusted)



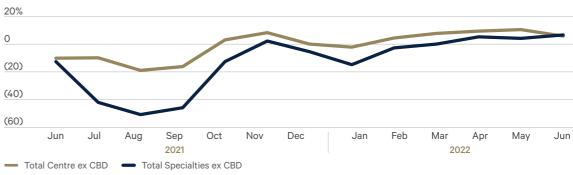
Source: SQM Research, Macrobond, June 2022

SYDNEY INDUSTRIAL MARKET EXPERIENCING STRONG FUNDAMENTALS



RETAIL SALES REBOUNDING ABOVE PRE-COVID LEVELS

Mirvac monthly sales growth % (vs. 2019)





Progressing our ~\$12.4bn development pipeline



Note: Timeline is indicative only and reflects potential project timing (calendar year) subject to change for reasons including planning outcomes, development and construction decisions, market conditions and COVID-19 uncertainties. Note: All images are artist impressions, final design may differ.

- 1. Represents 100% expected end value/revenue, subject to various factors outside Mirvac's control, such as planning outcomes, market demand, ongoing construction costs escalation, supply chain risks and COVID-19 uncertainties.
- 2. Represents forecast value on completion incorporating a stabilisation allowance and subject to various factors outside of Mirvac's control such as planning, market demand and COVID-19 uncertainties.



Pipeline to drive considerable value to investors over time

TRACK RECORD **OF RETURNS**

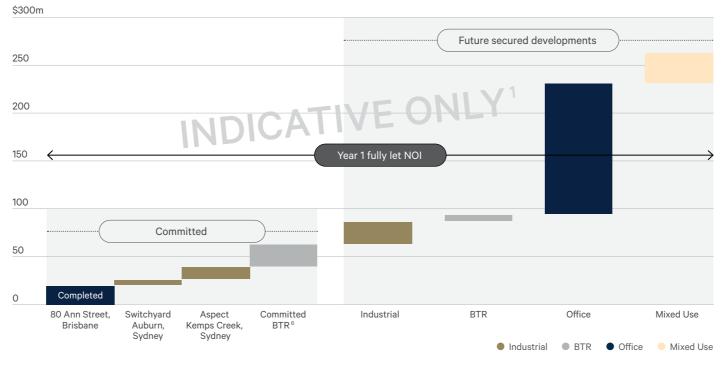
NEW RECURRING NOI FROM COMPLETED DEVELOPMENTS FY13-FY22²

> ~\$1.3hn **VALUE CREATION** FY13-FY223

TOTAL RETURN GENERATED FROM CMU DEVELOPMENTS FY13-FY22

ASSET CREATION CAPABILITY DRIVING FUTURE INCOME AND RETURNS

Potential future recurring annual NOI - 50% share¹



1. Indicative estimate only and not a forecast, based on current assumptions and subject to change due to planning outcomes, market conditions, leasing outcomes and COVID-19 uncertainties. NOI numbers assume Mirvac retains a 50% stake of secured pipeline developments on completion, final outcome may differ. 2. Cumulative stabilised initial year 1 NOI from completed Office and Industrial developments, based on 100% occupancy and 50% ownership, other than South Eveleigh at 33.3% ownership and Locomotive Workshops, South Eveleigh at 51% ownership, excluding 80 Ann Street. 3. Value creation equals development EBIT and revaluation gain on Mirvac's share retained of asset post completion. 4. Indicative estimate only and not a forecast, based on current assumptions and subject to change due to planning outcomes, market conditions, leasing outcomes and COVID-19 uncertainties. Development uplift based on current project estimates and market aligned cap rates, final outcome may differ. 5. ~\$5bn assumes 50% capital partnership on current development pipeline assets with 100% Mirvac ownership. 6. Includes LIV Munro (Melbourne). LIV Aston (Melbourne) and LIV Anura (Brisbane).

POTENTIAL FUTURE RETURNS

>\$250mpa

OF POTENTIAL FUTURE RECURRING NOI COULD BE REALISED OVER THE NEXT 5-6 YEARS¹

~\$1.8bn

OF POTENTIAL DEVELOPMENT VALUE CREATION COULD BE **REALISED OVER NEXT 5-6 YEARS** ACROSS CURRENT SECURED **DEVELOPMENT PIPELINE**⁴

FUTURE POTENTIAL ORGANIC EXTERNAL AUM GROWTH FROM DEVELOPMENT PIPELINE⁵



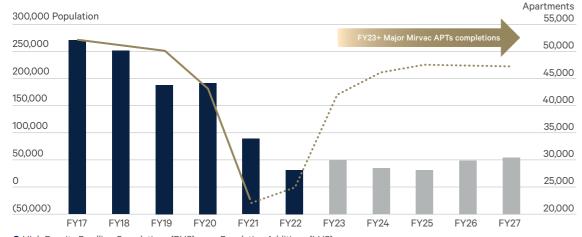
Residential earnings in FY23+ supported by pre-sales & attractive pipeline

RESIDENTIAL FUNDAMENTALS SOUND DESPITE RISING INTEREST RATES

- > Tight market vacancy <2%1 and rising rents >+10% YoY2
- > Constrained developer finance leading to lower supply outlook
- > Increasing levels of net overseas migration
- > Unemployment at close to 50 year low provides support to confidence
- > Compelling relative affordability for apartments vs established houses
- > Owner occupier focus on quality, track record and amenity

HIGH DENSITY COMPLETIONS VS NET POPULATION ADDITIONS 1

Sydney, Melbourne & Brisbane



High Density Dwelling Completions (RHS)
 Population Additions (LHS)

Source: BIS Oxford Economics (June 2022 forecast), Australian Government Centre for Population (Dec 21 forecast)

- Source: SQM Research, June 2022.
- 2. Source: CoreLogic, June 2022, 3-month median. Areas: Sydney, Melbourne & Brisbane.
- 3. As at 30 June 2022, percentage sold on released lots, including deposits and conditional sales.
- 4. Image is artist impression, final design may differ.

STRONG PRE-SALES UNDERPIN FUTURE EARNINGS

- > Released 2,748 lots including 704 apartments in FY22
- > 80%³ of FY22 lots launched have been sold
- > \$1.6bn of pre-sales
- > 6 major Apartment launches planned for FY23

ROBUST PIPELINE OF

across a diverse product offering, with extensive use of capital efficient terms

AVERAGE AGE OF

is well placed to create significant securityholder value

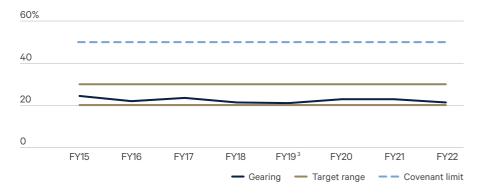




Maintaining a strong capital structure

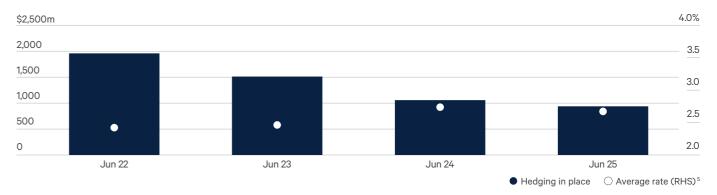
- > Conservative 21.3%¹ gearing at the low end of our 20-30% target range
- > \$1.4bn liquidity available
- > Interest cover ratio >6x provides significant headroom
- > Year-end average borrowing cost 3.9%²
- > Average debt maturity of 5.6 yrs
 - Limited maturities in FY23/24
- > 55% hedged in line with target
- > A3/A- credit ratings with stable outlook from Moodys and Fitch
- > Diversified debt sources

GEARING AT LOW END OF TARGET RANGE

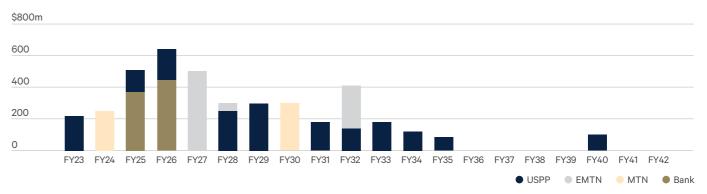


- 1. Net debt (at foreign exchange hedged rate) / (tangible assets cash).
- 2. At 30 June 2022. Including margin and line fees. Weighted average cost of debt over FY22 was 3.4%.
- 3. FY19 has been restated.
- 4. Includes bank callable swaps.
- 5. Average hedging rate assumes paying cap price in all collar structures excludes debt margins.

DEBT 55% HEDGED AT 30 JUNE 2022 IN LINE WITH POLICY 4



LIMITED DEBT MATURITIES



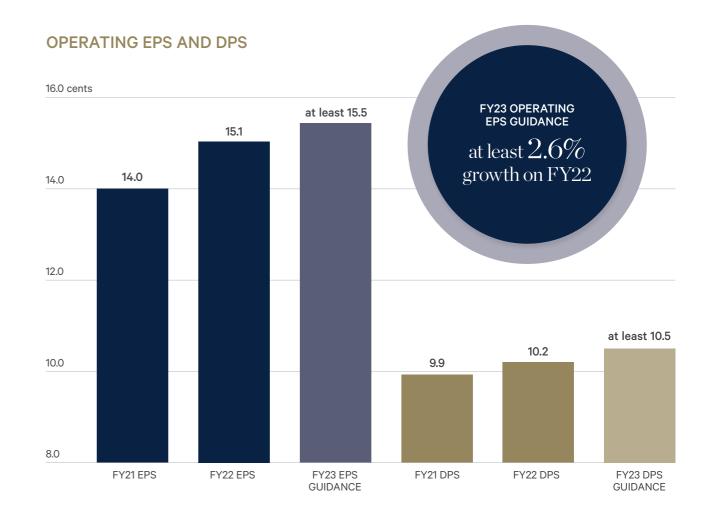


FY23 guidance & outlook

FY23 GUIDANCE¹

Subject to no material changes to the operating environment, the group is targeting:

- > Operating EPS of at least 15.5 cpss (2.6% growth)
- > Distribution of at least 10.5 cpss (2.9% growth)
- > Residential settlements of >2.500 lots





Positioned for medium term earnings growth



- 1. Proforma external AUM including AWOF expected to transfer to Mirvac by October 2022.
- 2. ~\$5bn assumes 50% capital partnership on current development pipeline wholly owned by Mirvac.
- 3. Represents Mirvac's share of total pre-sales and includes GST.
- 4. Represents 100% expected end value, subject to various factors outside Mirvac's control, such as planning outcomes, market demand, ongoing construction costs escalation, supply chain risks and COVID-19 uncertainties.



Important notice

Mirvac Group comprises Mirvac Limited (ABN 92 003 280 699) and Mirvac Property Trust (ARSN 086 780 645). This presentation ("Presentation") has been prepared by Mirvac Limited and Mirvac Funds Limited (ABN 70 002 561 640, AFSL number 233121) as the responsible entity of Mirvac Property Trust (collectively "Mirvac" or "the Group"). Mirvac Limited is the issuer of Mirvac Limited ordinary shares and Mirvac Funds Limited is the issuer of Mirvac Property Trust ordinary units, which are stapled together as Mirvac Group stapled securities. All dollar values are in Australian dollars (A\$).

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This Presentation contains certain "forward looking" statements. The words "expected", "forecast", "estimates", and other similar expressions are intended to identify forward looking statements. Forward looking statements, opinions and estimates provided in this Presentation are based on assumptions and contingencies which are subject to change without notice, as are statements about market and industry trends, which are based on interpretations of current market conditions which because of COVID-19, impacts remain unknown and uncertain. Forward-looking statements including projections, indications or guidance on future earnings or financial position and estimates are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. There can be no assurance that actual outcomes will not differ materially from these statements. To the full extent permitted by law, Mirvac Group and its directors, officers, employees, advisers, agents and intermediaries disclaim any obligation or undertaking to release any updates or revisions to the information to reflect any change in expectations or assumptions. Past performance information given in this Presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance. Where necessary, comparative information has been reclassified to achieve consistency in disclosure with current year amounts and other disclosures. Where the term operating environment is used, it is intended to cover impacts on both Mirvac, and the broader market operating conditions and macro economic conditions.

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The information contained in this presentation is current as at 30 June 2022, unless otherwise noted.



REIMAGINING URBAN LIFE SINCE 1972



Gavin Peacock, CFA General Manager Investor Relations investor.relations@mirvac.com



Ampol Limited / ASX: ALD

Matthew Halliday
Chief Executive Officer & Managing
Director





AMPOL LIMITED ACN 004 201 307

29-33 BOURKE ROAD ALEXANDRIA NSW 2015

ASX/NZX Release

ASX CEO Connect

Tuesday 30 August 2022 (Sydney): Ampol Limited provides the attached presentation for the ASX CEO Connect presentation

Authorised for release by: the Disclosure Officers of Ampol Limited

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Ampol Limited overview

- Australia and New Zealand's leading transport fuel and convenience retailer





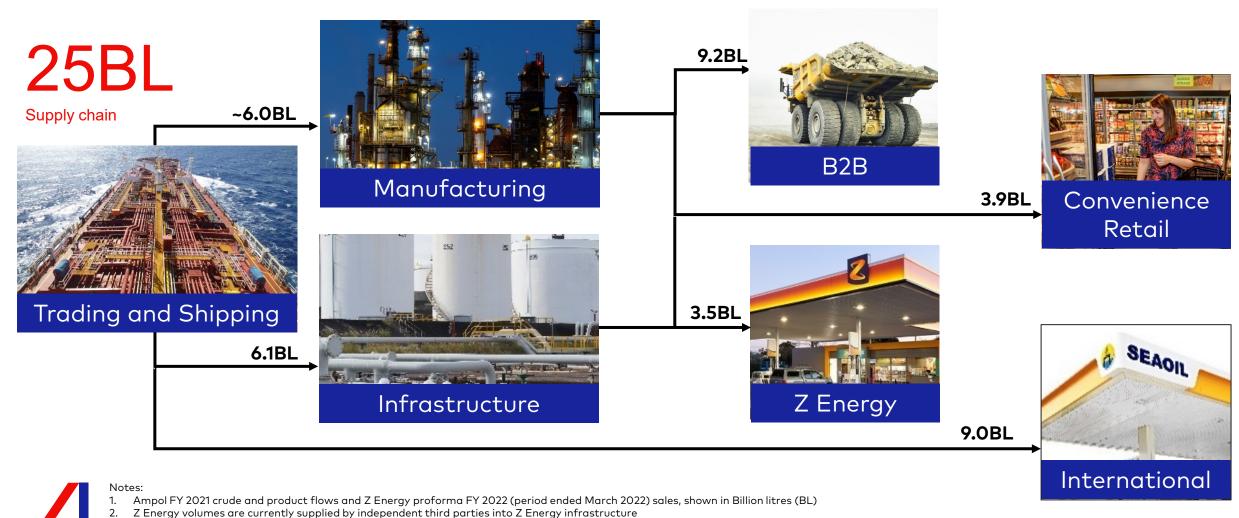


- Our integrated supply chain creates opportunities
- Leading infrastructure assets
- Leading retail networks
- Broad customer base
- Building foundations for the energy transition
- Strong track record of shareholder returns
- Well positioned in current market



Our integrated platform creates opportunities

The integrated value chain of the traditional fuels business provides a pathway to pursue mobility energy







Australia's leading transport fuel and convenience retailer

~3 million

Weekly retail customers served

~80,000

B2B customers supplied

~670

Company controlled sites

~1860

Branded network sites





New Zealand's leading transport fuel and convenience retailer

~1 million

Weekly retail customers served

~35,000

SME customers supplied

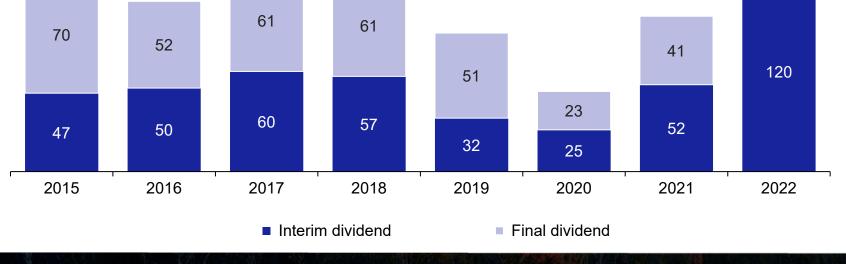
526

Retail network sites supplied





Strong balance sheet supports shareholder returns **Dividend history (cents per share)**





Well positioned to take advantage of market dynamics

The Ampol Group is well positioned to take advantage of current and emerging market dynamics

Strong traction from Ampol's non-fuel EBIT¹ uplift program Enhanced capabilities provide international growth opportunities

Ampol rebrand to EG sites underway

Expected fuel demand recovery in Australia and New Zealand post COVID-19

Supply/demand dynamics driving favourable Lytton refiner margins

Investigating opportunities from the energy transition in Australia and New Zealand



Notes:

1. Earnings before interest and tax

Summary

- Capitalising on a unique opportunity to transform the business
- Delivered record financial performance in 1H 2022
- Strong near term growth catalysts
- Uniquely advantaged refinery in the Asia Pacific region
- We have a clear strategy to:
 - Enhance the core business through relentless focus on cost efficiency, capital effectiveness and customer delivery
 - Deliver earnings growth in International and Retail, where we continue to build momentum
 - Build foundations for energy transition, leveraging the strength of our assets, customer positions and capabilities
- Committed to disciplined capital allocation
- Baa1 investment grade credit rating from Moody's
- Strong track record of shareholder returns





Q&A

Important Notice

This presentation for Ampol Limited Group is designed to provide:

- an overview of the financial and operational highlights for the Ampol Limited Group for the 6-month period ended 30 June 2022; and
- a high level overview of aspects of the operations of the Ampol Limited Group, including comments about Ampol's expectations of the outlook for 2022 and future years, as at 30 August 2022.

This presentation contains forward-looking statements relating to operations of the Ampol Limited Group that are based on management's own current expectations, estimates and projections about matters relevant to Ampol's future financial performance. Words such as "likely", "aims", "looking forward", "potential", "anticipates", "expects", "predicts", "plans", "targets", "believes" and "estimates" and similar expressions are intended to identify forward-looking statements.

References in the presentation to assumptions, estimates and outcomes and forward-looking statements about assumptions, estimates and outcomes, which are based on internal business data and external sources, are uncertain given the nature of the industry, business risks, and other factors. Also, they may be affected by internal and external factors that may have a material effect on future business performance and results. No assurance or guarantee is, or should be taken to be, given in relation to the future business performance or results of Ampol Limited Group or the likelihood that the assumptions, estimates or outcomes will be achieved.

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NexGen Energy Limited / ASX: NXG

Leigh CuryerPresident, Director &
Chief Executive Officer









Delivering the clean energy of the future

Corporate Presentation – August 29, 2022





Forward Looking Statements

Information Contained in this Presentation

This presentation is a summary description of NexGen Energy Ltd. ("NexGen" or the "Company") and its business and does not purport to be complete. This presentation is not, and in no circumstances is to be construed as a prospectus, advertisement or a public offering of securities. No securities regulatory authority or similar authority has reviewed or in any way passed upon the document or the merits of the Company's securities and any representation to the contrary is an offence.

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Forward-Looking Information

The information contained herein contains "forward-looking statements" within the meaning of applicable United States securities laws and regulations and "forward-looking information" within the meaning of applicable Canadian securities legislation. "Forward-looking information" includes, but is not limited to, statements with respect to mineral reserve and mineral resource estimates, the 2021 Arrow Deposit, Rook I Project and estimates of uranium production, grade and long-term average uranium prices, anticipated effects of completed drill results on the Rook I Project, planned work programs, completion of further site investigations and engineering work to support basic engineering of the project and expected outcomes. Generally, but not always, forward-looking information and statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates", or "believes" or the negative connotation thereof or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved" or the negative connotation thereof. Statements relating to "mineral resources" are deemed to be forward-looking information, as they involve the implied assessment that, based on certain estimates and assumptions, the mineral resources described can be profitably produced in the future.

Forward-looking information and statements are based on the then current expectations, beliefs, assumptions, estimates and forecasts about NexGen's business and the industry and markets in which it operates. Forward-looking information and statements are made based upon numerous assumptions, including among others, that the mineral reserve and resources estimates and the key assumptions and parameters on which such estimates are based are as set out in this presentation and the technical report for the property, the results of planned exploration activities are as anticipated, the price and market supply of uranium, the cost of planned exploration activities, that financing will be available if and when needed and on reasonable terms, that third party contractors, equipment, supplies and governmental and other approvals required to conduct NexGen's planned exploration activities will be available on reasonable terms and in a timely manner and that general business and economic conditions will not change in a material adverse manner. Although the assumptions made by the Company in providing forward looking information or making forward looking statements are considered reasonable by management at the time, there can be no assurance that such assumptions will prove to be accurate in the future.

Forward-looking information and statements also involve known and unknown risks and uncertainties and other

factors, which may cause actual results, performances and achievements of NexGen to differ materially from any projections of results, performances and achievements of NexGen expressed or implied by such forward-looking information or statements, including, among others, the existence of negative operating cash flow and dependence on third party financing, uncertainty of the availability of additional financing, the risk that pending assay results will not confirm previously announced preliminary results, conclusions of economic valuations, the risk that actual results of exploration activities will be different than anticipated, the cost of labour, equipment or materials will increase more than expected, that the future price of uranium will decline or otherwise not rise to an economic level, the appeal of alternate sources of energy to uranium-produced energy, that the Canadian dollar will strengthen against the U.S. dollar, that mineral resources and reserves are not as estimated, that actual costs or actual results of reclamation activities are greater than expected, that changes in project parameters and plans continue to be refined and may result in increased costs, of unexpected variations in mineral resources and reserves, grade or recovery rates or other risks generally associated with mining, unanticipated delays in obtaining governmental, regulatory or First Nations approvals, risks related to First Nations title and consultation, reliance upon key management and other personnel, deficiencies in the Company's title to its properties, uninsurable risks, failure to manage conflicts of interest, failure to obtain or maintain required permits and licences, risks related to changes in laws, regulations, policy and public perception, as well as those factors or other risks as more fully described in NexGen's Annual Information Form dated February 25, 2022 filed with the securities commissions of all of the provinces of Canada except Quebec and in NexGen's 40-F filed with the United States Securities and Exchange Commission, which are available on SEDAR at www.sedar.com and Edgar at www.sec.gov.

This presentation includes Mineral Reserves and Mineral Resources classification terms that comply with reporting standards in Canada and the Mineral Reserves and the Mineral Resources estimates are made in accordance with NI 43-101. NI 43-101 is a rule developed by the Canadian Securities Administrators that establishes standards for all public disclosure an issuer makes of scientific and technical information concerning mineral projects. These standards differ from the requirements of the Securities and Exchange Commission ("SEC") set the SEC's rules that are applicable to domestic United States reporting companies. Consequently, Mineral Reserves and Mineral Resources information included in this presentation is not comparable to similar information that would generally be disclosed by domestic U.S. reporting companies subject to the reporting and disclosure requirements of the SEC Accordingly, information concerning mineral deposits set forth herein may not be comparable with information made public by companies that report in accordance with U.S. standards.

Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in the forward-looking information or statements or implied by forward-looking information or statements, there may be other factors that cause results not to be as anticipated, estimated or intended. Readers are cautioned not to place undue reliance on forward-looking information or statements due to the inherent uncertainty thereof. There can be no assurance that forward-looking information and statements will prove to be accurate, as actual results and future events could differ materially from those anticipated, estimated or intended. Accordingly, readers should not place undue reliance on forward-looking statements or information. The Company undertakes no obligation to update or reissue forward-looking information as a result of new information or events except as required by applicable securities laws.

NexGen | Highlights



- Strategic generational asset;
- Deliver sustainable long-term benefits to stakeholders;
- Restore Canada as a global leader in the delivery of clean-energy fuel.
- Highly experienced management team with proven track record of mining success;
- Value creation culture through a unique elite standards approach;
- Rapid growth will elevate NexGen among the top 15 mining companies in the world.



- Strong and wellrespected shareholder base including CEF Holdings (Li Ka Shing) and Queens Road Capital;
- Voting support agreements in place with over 25% of shareholder base;
- \$154M in the treasury.



- Back end of licensing and permitting phase of project;
- Feasibility Study
 phase that is
 substantiated by 7
 years of continuous
 technical and
 environmental
 assessment;
- Opportune moment in cycle as valuation suggests ideal time in industry.

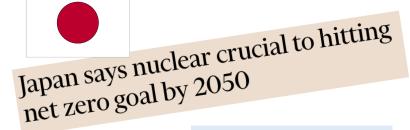


The World Embracing Nuclear Energy

Climate change: China aims for 'carbon neutrality by 2060'



China's Climate Goals Hinge on a \$440B Nuclear Buildout





Illinois approves \$700 million in subsidies to Exelon, prevents nuclear plant closures

France Announces a Big Buildup of Its Nuclear Power Program



US Energy Department Advances \$6B Nuclear Plant Program

Bloomberg

EU Commission
Recognizes Importance
of Nuclear Power in
Green Revolution





Elon Musk says he's 'pro-nuclear' power and is 'surprised by some of the public sentiment' against it



Morrison ministers lay groundwork for nuclear energy election plan It's time for a serious conversation about nuclear power

Uranium miner NexGen Energy strikes gold with ASX listing

THE AUSTRALIAN*

Uranium 101

Highly concentrated uranium supply as a result of a

+10 year bear market

resulting in systemic underinvestment.



90% of uranium

is consumed by countries with no uranium production – highly susceptible to geopolitical risks.

The largest demand market is the USA



30 states

operable in

generating

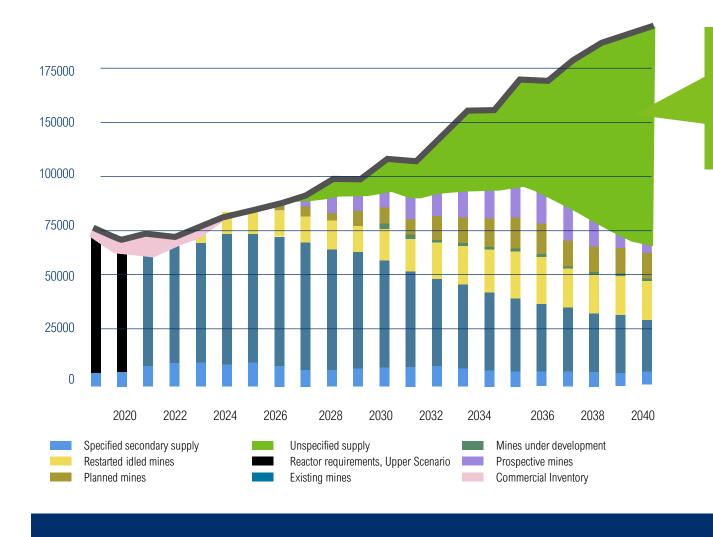
55% of the US clean energy capacity

■ Significantly, the US reactors run at full capacity 92% of the time delivering solid grid security in an increasingly unstable global world (cyber threats, etc.)

"Nuclear is ideal for dealing with climate change, because it is the only carbon-free, scalable energy source that's available 24 hours a day," Bill Gates



Simple Resolution



Annual supply deficit expected to equal 3x NexGen's average annual volume by 2030 and over 6x by 2040s.

- Kazatomprom recently stated: "Given both conventional and unconventional demand, there might not be enough guaranteed supply for everybody".
- UxC estimates 100Mlbs annual supply deficit by 2030.
- Development projects required to meet demand and fill the spot of depleted/depleting mines cannot respond quickly to uranium price rises.

The result will be sustainably high uranium prices



Source: World Nuclear Fuel Report – September 2021 (WNA)



Strategic Tier One Asset

Low Cost & Environmentally Elite

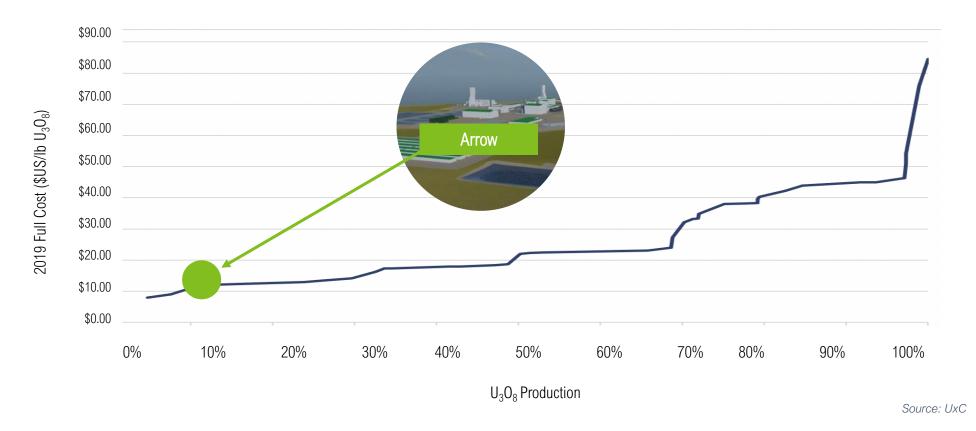
Production costs at the bottom of the global cost curve incorporating a new elite standard for environmental mine management.

Long-Life

Multi-decade project featuring active and ongoing decommissioning with complete production flexibility in light of market conditions during operations. Permitting for 24-year operating life.

Jurisdiction

Saskatchewan consistently ranked amongst the world's best mining jurisdictions with leading environmental and social practices.



Strategic, Robust and Environmentally Elite

The Rook I Project is the **largest development-stage uranium deposit** in the world. The Project has advanced through a Preliminary Economic Assessment ("PEA") in 2017¹, a Pre-feasibility Study ("PFS") in 2018² and now a Feasibility Study ("FS")³.

	FS (\$ CAD) ⁴		
U ₃ O ₈ Price used in Economic Model	\$USD 50/lb (base case)	\$USD 60/lb ⁽⁵⁾	
After-Tax NPV @ 8%	\$3.47 Billion	\$4.40 Billion	
After-Tax Internal Rate of Return (IRR)	52.4%	59.5%	
After-Tax Payback	0.9 Year	0.8 Year	
Pre-Commitment Early Works Capital	\$158 Million	\$158 Million	
Project Execution Capital	\$1,142 Million	\$1,142 Million	
Total Initial Capital Costs ("CAPEX")	\$1,300 Million	\$1,300 Million	
Average Annual Production (Year 1-5)	28.8 M lbs U ₃ O ₈	28.8 M lbs U ₃ O ₈	
Average Annual After-Tax Net Cash Flow (Years 1-5)	\$1,038 Million	\$1,255 Million	
Average Annual Production (Life of Mine)	21.7 M lbs U ₃ O ₈	21.7 M lbs U ₃ O ₈ \$929 Million	
Average Annual After-Tax Net Cash Flow (Life of Mine)	\$763 Million		
Nominal Mill Capacity	1,300 tonnes per day	1,300 tonnes per day	
Average Annual Mill Feed Grade	2.37% U ₃ O ₈	2.37% U ₃ O ₈	
Mine Life	10.7 Years	10.7 Years	
Average Annual Operating Cost ("OPEX", Life of Mine)	\$ 7.58 (US \$5.69)/lbs U ₃ O ₈	\$7.58 (US \$5.69)/lbs U ₃ O ₈	

EBITDA Profile (C\$ MM)



The Rook I Project is being permitted for a 24-year mine life.

^{1.} Technical report on the Preliminary Economic Assessment of the Arrow deposit, Rook I Property, province of Saskatchewan, Canada (RPA, 2017).

^{2.} Arrow deposit, Rook I Project, Saskatchewan, NI 43-101 technical report on Pre-Feasibility Study (Wood, 2018).

^{3.} Arrow Deposit. Rook I Project, Saskatchewan, NI 43-101 Technical Report on Feasibility Study (Stantec, Wood, RPA, Golder, 2021). "Feasibility Study", and "FS"

^{4.} FS analysis is based on CAD \$1.00 = US \$0.75.

^{5.} For illustrative purposes, an alternative to the Base Case using \$60/lb U308 is shown. See "Economic Results" for further discussion on the sensitivity analysis in the Feasibility Study.

Arrow Resilient Economics: Uranium Price Sensitivity

Uranium Price (\$ USD/lb U ₃ O ₈)	After-Tax NPV ₈	After-Tax IRR	Avg. EBITDA ¹ (Years 1-5 production)
\$150/lb U ₃ O ₈	CAD \$12.80 Billion	101.8%	\$5.18 Billion
\$100/lb U ₃ O ₈	CAD \$8.13 Billion	81.6%	\$3.39 Billion
\$75/lb U ₃ O ₈	CAD \$5.80 Billion	68.7%	\$2.50 Billion
\$60/lb U ₃ O ₈	CAD \$4.40 Billion	59.5%	\$1.97 Billion
\$50/lb U ₃ O _{8 (Base Case)}	CAD \$3.47 Billion	52.4%	\$1.61 Billion
\$40/lb U ₃ O ₈	CAD \$2.53 Billion	44.0%	\$1.25 Billion

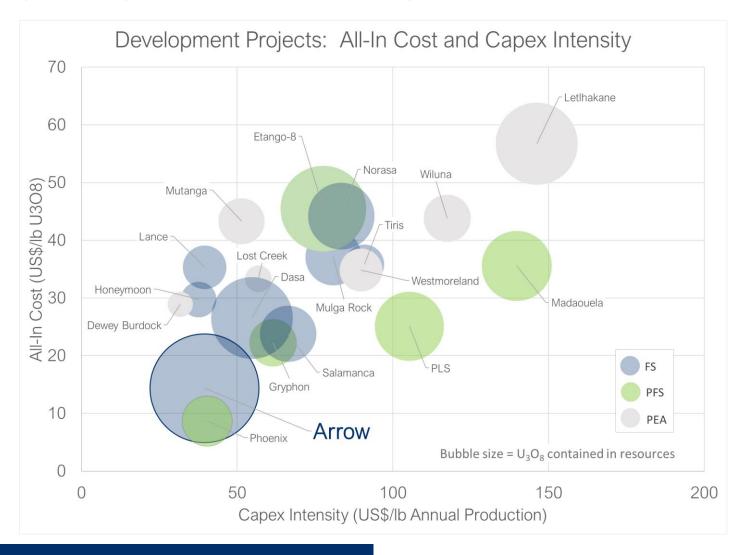




^{1.} Average EBITDA figures based on Years 1- 5 of production.

^{2.} The economic model in the Feasibility Study was subjected to a sensitivity analysis to determine the effects of changing metals prices, grade, metal recovery, exchange rate, OPEX, CAPEX, labour and reagent costs. The NPV is most sensitive to metals prices, grade, metal recovery, and exchange rate. The sensitivity of the after-tax NPV and IRR are summarized in the above table using the price of uranium as the dependent variable.

Rook I (Arrow) in Context – Large, Low Cost, Low Capex



The Rook I Project is the largest development stage uranium project with the lowest capital intensity compared to peers

Source: Company reports.

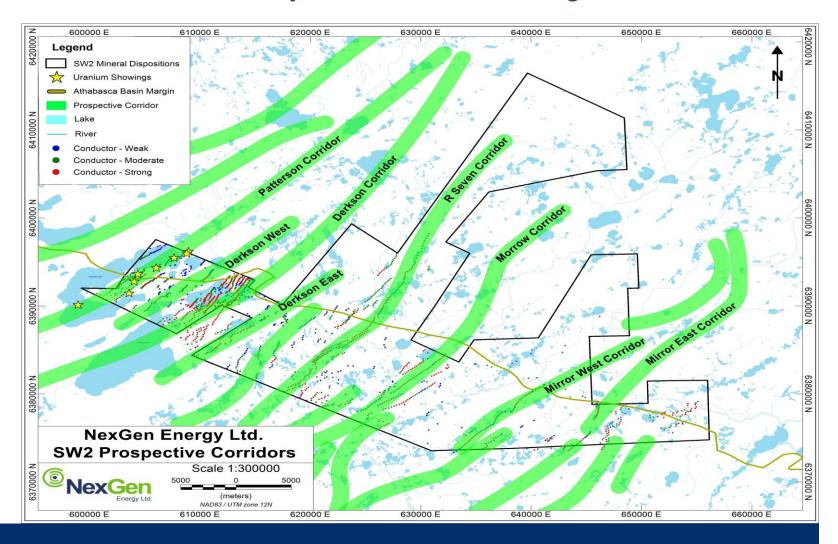
Exchange rates: USD/CAD 0.75, USD/AUD 0.70.

Arrow capex excludes pre-commitment early works of C\$158 million.

Conventional Low Risk Mining and Processing

- Conventional longhole stoping combined with transverse stoping in ultra high-grade zones.
- Shaft access combined with internal ramps.
- Average LOM ore production rate of 1,207 tpd producing peak production of 30Mlbs U308 per annum.
- Predictable and low risk process flow sheet.
- Ore sorting and storage, grinding, acid leaching,
 CCD, solvent extraction achieving 97.6% overall mill recovery.
- Elite environmental performance.

Grassroots Discovery Potential – Planning for 2022 Underway!



Regional Target Areas showing VTEM and ZTEM Picks, known uranium occurrences (yellow stars and DER-04), gravity low outlines (dashed lines), Athabasca Basin margin (yellow line), underlain by regional magnetic susceptibility.

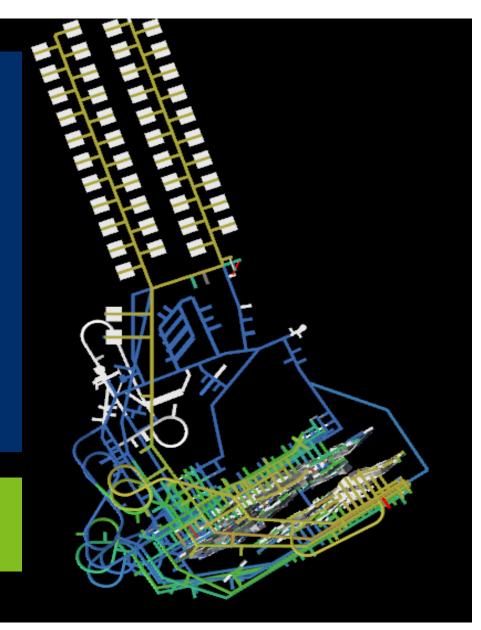


Responsible Tailings Management

Best-in-class

- All processed waste streams to be stored in an Underground Tailings Management Facility ("UGTMF"). The UGTMF will significantly reduce the surface footprint of the Rook I project and represents continued and ongoing reclamation during operations, allowing for industry leading environmental sensitivity;
- FS test work confirmed paste fill strength meet or exceed all requirements set in the original design for a potential Paste-Backfill to be used for underground stope stability;
- Ultimately will create a mine with ZERO risk of surface tailings failures, entirely mitigating one of the largest risks in existing and development-stage mining projects.

Will set new standard globally in environmental mine management.



Rook I Project: Our commitment to elite environmental performance

Building on an Elite ESG profile

- Environmental, social and governance matters are incorporated into our objective of maximizing value to all stakeholders.
- To determine our most significant sustainability topics for reporting, we reviewed our Indigenous and stakeholder mapping and engagement, the Global Reporting Initiative's Mining and Metals Sector Disclosures (2013), various Company filings and internal reports.
- Each of the 39 topics from the resulting list was then prioritized based on two criteria:
 - the significance of its economic, environmental, and social impacts;
 - and its ability to influence our stakeholders.
- Sustainability topics identified as:
 - Environmental Stewardship,
 - Health & Safety, Reclamation & Continuing Land Use,
 - Regulatory Compliance, and
 - Strong Community & Indigenous Relations.
- NexGen will build on the delivery of a robust ESG profile and will prepare our reports in accordance with the Global Reporting Initiative Standards at the appropriate stage of development.



Arrow Social & Economic Benefits



Education

- Summer student program which has seen 29 students attend since inception in 2016
- NexGen provides bursary opportunities for post-secondary students that show exemplary efforts for education and community – 6 have been provided bursaries into Geology, Human Resources and Environmental Sciences programs



Heath & Wellness

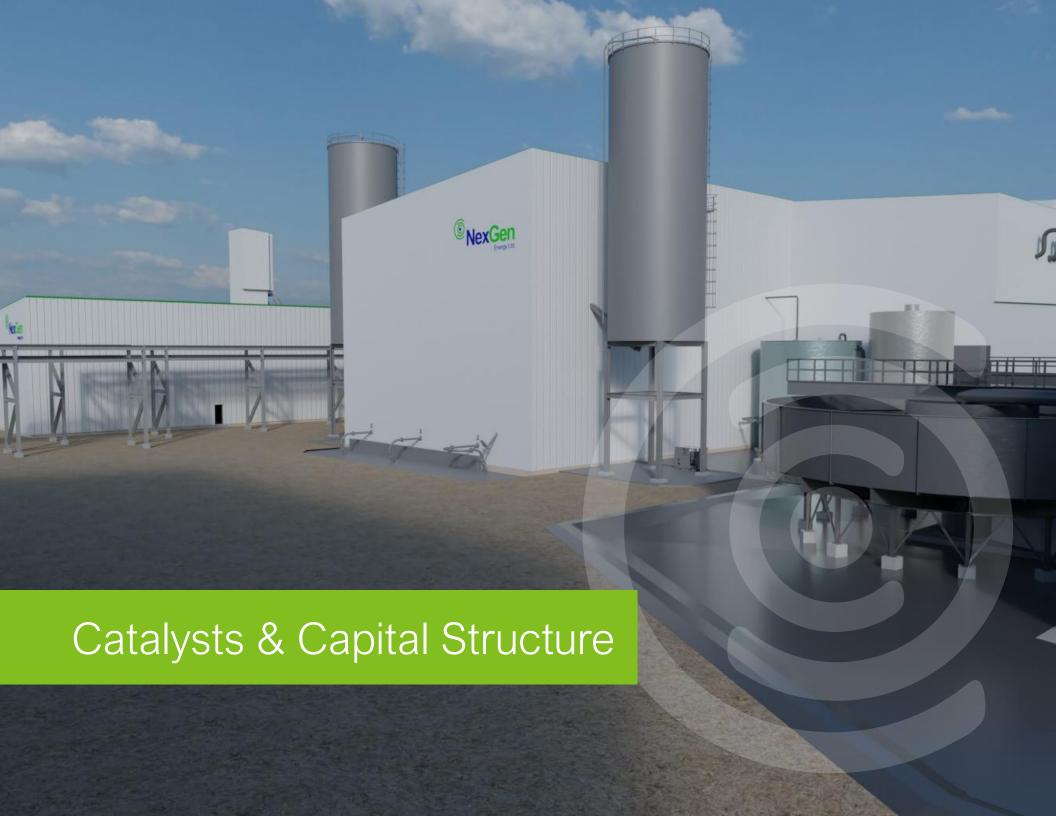
- Breakfast Club program employs 8 local staff to feed 1,150 students in all 3 schools in La Loche breakfast every school day
- All food and supplies sourced locally
- 7 full time local jobs created to facilitate athletic infrastructure utilization and programing



Economic Capacity Building

- On job training occurring as well as summer student and post-secondary student work a priority for Residents of Saskatchewan's North
- Life of mine average new jobs created would be 1,700 in Canada with 4,400 at peak during construction
- Over C\$5 billion in direct project taxes and royalties payable to government over initial 11-year FS mine-life (permitting for 24-year mine life).





2022/23 Priorities



Capital Structure

5%
Insider
Ownership

43M
Options

~8M

Conversions
2020 QRC
Conversion Price:
CAD \$2.34



Shareholders



- Institutional: 74%
- Retail: 26%
- CEF Holdings (Li Ka-Shing) voting support
- Queens Road Capital voting support
- Mega Uranium
- Kopernik Global
- Segra Capital
- CQS LLC
- Falcon Edge Capital
- Old West Investment
- Janus Henderson
- Sachem Cove
- (1) Inclusion of the potential debenture conversion of the US\$15M 2020 Debenture converted to CAD on July 31, 2022 FX rate of 1.2824 at the conversion price of \$2.34 would bring the number of fully diluted shares to 530,761,767.
- (2) Traded on the TSX, NYSE and ASX
- (3) Based on IsoEnergy market capitalization as of July 31, 2022
- (4) Cash balance is as per June 30, 2022 Financial Statements with respect to NexGen ownership only.

Want to Make a Real Difference?

Tesla produces

1M EVs annually

(only 350,000 are truly 'green' by charging power source)

The Market Capitalization of Tesla is

US\$1 Tn

The uranium mining industry fuels reactors globally which removes

over 500,000,000

car-equivalents of CO2 per year.

The Market Capitalization of uranium mining industry is

US\$30 Bn

(~3% of Tesla's market cap)





NexGen Energy <u>alone</u> will eliminate

~70,000,000

car-equivalents of CO2 per year.

NexGen Analyst Coverage



























Executive Leadership Team



Leigh Curyer
Chief Executive Officer, President & Director

- Founder of NexGen Energy and Chartered Accountant with years 20+ years of experience in the uranium mining sector having raised over \$650M in equity
- Former CFO of Southern Cross Resources where he led the permitting and feasibility study work on the Honeymoon ISL uranium project in South Australia
- Former Corporate Development at Accord Nuclear Resource Management assessing global uranium projects for First Reserve Corporation



Travis McPherson SVP, Corporate Development

- 13+ years of experience in the mining sector helping to raise over \$550M for NexGen since inception.
- Former head of Corporate Development for a TSXlisted gold producer playing an integral part in a number of mandates including corporate strategy, financing, engagement, permitting, engineering, and construction.
- Started his career in the natural resource group of a boutique Canadian investment bank.



Harpreet Dhaliwal CPA Chief Financial Officer

- Mining executive with 12+ years of experience in accounting management and financial stewardship.
- Prior to joining NexGen, Harpreet served as the Chief Financial Officer at Leagold Mining.



Gillian McCombie VP. Human Resources

- Strategic HR Professional with 24+ years of experience in mining industry
- International experience in talent management, strategic recruiting, policies and procedures and international service.
- Former VP of HR with Capstone Mining



Tony George, P.Eng Technical Advisor

- Mining Engineer with over 25+ years of experience in operations, project management and construction of mining projects.
- International experience in project development from feasibility to mine construction.



Kevin Small VP, Engineering and Operations

- Mining engineer with more than 30+ years experience across operations, projects, and technical services, including experience in both underground and shaft sinking.
- Most recently spearheaded the turnaround strategy at Jerritt Canyon in Nevada.
- Has been in consulting and operations roles since 2014, working with such clients as St. Andrew's Goldfields, Kirkland Lake (at Taylor Mine), RNC Minerals, Jerritt Canyon and Sprott.



Mary Fraser VP. Communications

- Strategic communications professional with 25+ years of experience with global brands
- Including high-profile media relations, corporate communications and community engagement.
- Worked in a number of sectors to lead organizations through communications strategies specific to rapid global growth.

NexGen Executive team spans the entire mining cycle including experience in permitting, project financing, construction and operations.

Board of Directors



Christopher McFadden (Chairman)

- Lawyer with 20+ years of experience in exploration and mining
- Commercial General Manger for Rio Tinto



Richard Patricio

- Lawyer with 15+ years capital markets experience
- CEO and President of Mega Uranium



Trevor J. Thiele

- Chartered Accountant with 30+ years of experience in capital markets
- CFO of major Australian Agribusinesses (Elders and Viterra)



Brad Wall

- 14th Premier of Saskatchewan
- 20+ years of experience in provincial politics, energy sector and infrastructure investment



Sybil Veenman

- Lawyer and ex-Barrick Gold SVP and General Counsel
- Board member of Royal Gold, IAMGOLD and Noront Resources



Karri Howlett CFA, C.Dir

- Current President of RESPECT Consulting a Saskatchewan-based geosciences and engineering consultancy
- Board member of SaskPower and Chair of Safety, Environment and Social Responsibility Committee



Warren Gilman

- Chairman and CEO of Queens Road Capital
- Mining engineer with 30+ years of experience as a deal maker in the metals and mining sector.
- Founder of CIBC Global Mining team in Toronto in 1988
- Served as an advisor to largest mining companies around the world: BHP, Rio Tinto and many others
- From 2011, Mr. Gilman led CEF Holdings Ltd., a global mining investment company, owned 50% by CIBC and 50% by CK Hutchison Holdings Ltd.



Don J. Roberts

- Leading financial executive and Chartered Accountant, with 30+ years of experience.
- 23-year career in Hong Kong as Group Deputy CFO with CK Hutchison Holdings, a conglomerate and Fortune 500 company with operations in 40 countries.
- Board member of CK Asset Holdings, SK life Sciences Int'l, HK Electric Investments all listed in Hong Kong, and Queen's Road Capital Investments listed on the Toronto Exchange.

Advisory Board

Charles Scorer Special Advisor Uranium Marketing

- Served as the Chief Executive Officer of Accord Nuclear Resources in partnership with First Reserve Corporation.
- 25+ years of commercial and operation experience in uranium and global nuclear fuel market.
- Former Chief Executive Officer of London based nuclear fuel trading company, Nufcor International Limited.

Andrew Browne Technical Advisor

- Former Geologist with over 30+ years of experience in exploration and mining geology globally.
- Former operator of a private geoscientific consultancy practice specializing in global uranium projects.



Auckland Airport Limited / ASX: AIA

Carrie Hurihanganui
Chief Executive Officer







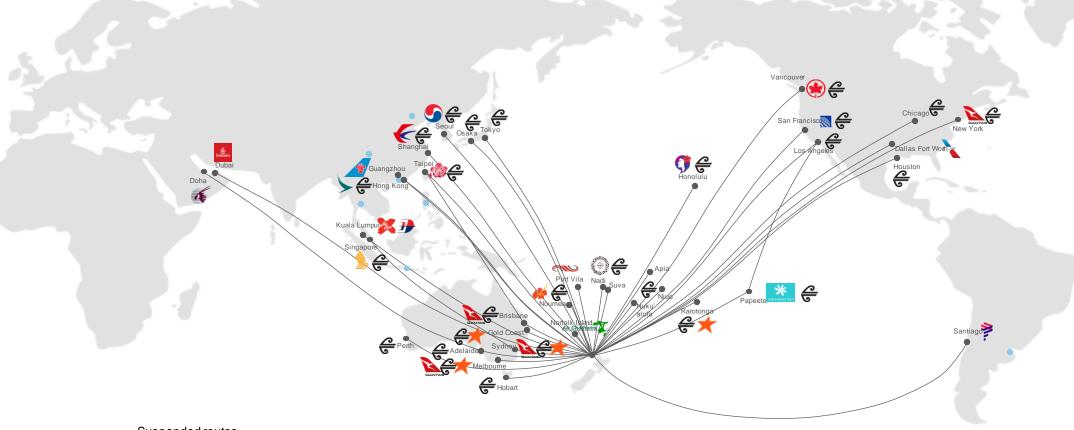
Auckland Airport, a gateway to New Zealand...

An extensive domestic aeronautical network, connecting kiwis from the Bay of Islands to Invercargill



...and connecting New Zealand to the world

17 airlines connected Auckland Airport with 28 destinations across the region at 30 June 2022. With the restart of services and the launch of new routes, 23 airlines will connect Auckland Airport with 37 destinations across the Middle East, Asia, the Americas and the Pacific by December 2022



Suspended routes

Suspended airlines











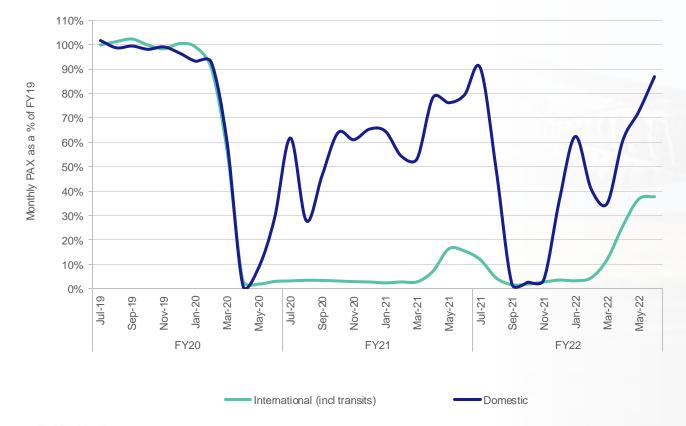




AKL is open with passenger numbers recovering

The Delta and subsequent Omicron outbreaks had a significant impact on aeronautical activity for much of the year. With the removal of almost all of New Zealand's travel restrictions, we have seen a gradual recovery in both domestic and international travel during the second half of the financial year

Monthly passenger numbers





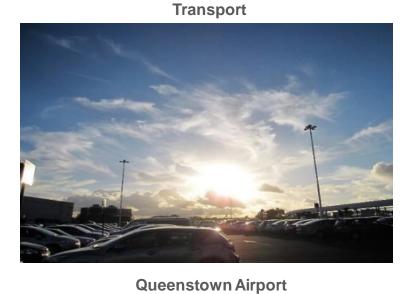
Overview of Auckland Airport

Diverse and complementary business activities

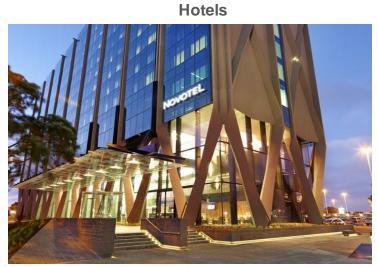












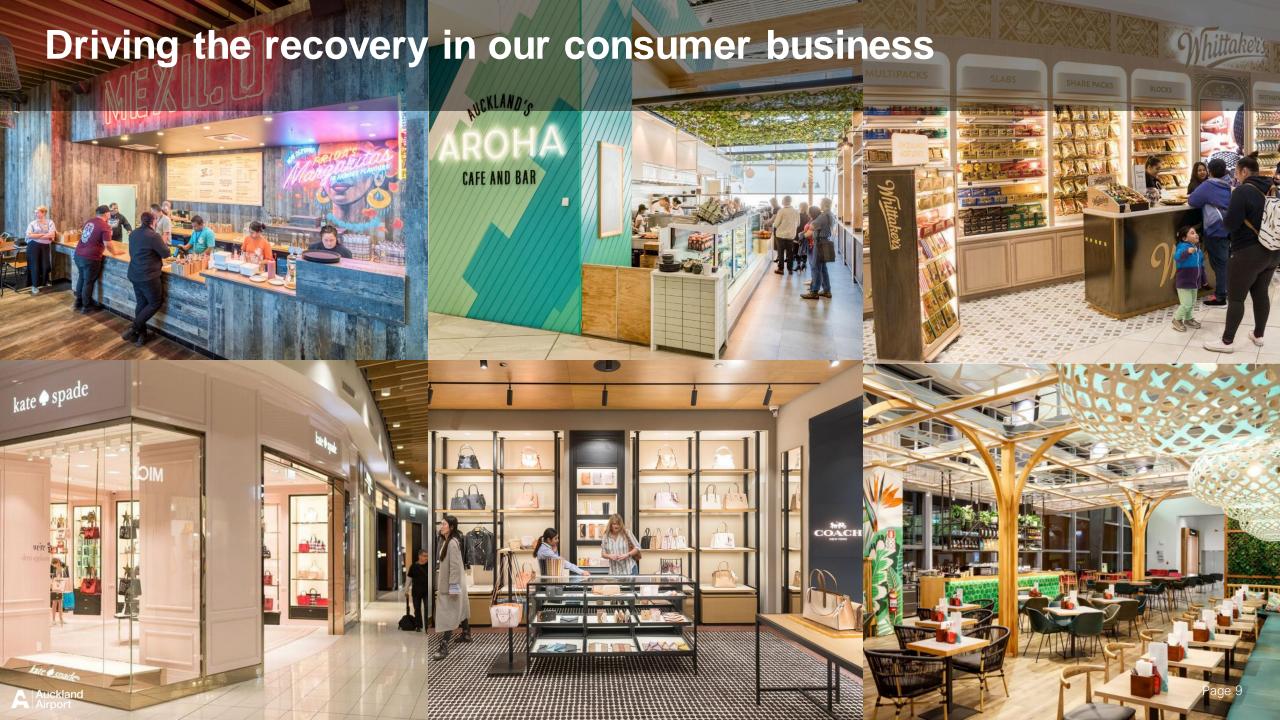




Four key projects underway whilst four remain on hold NORTHERN RUNWAY (ON HOLD) UPGRADED ROAD NEW CARGO PRECINCT (ON HOLD) NORTHERN STANDS GROUND TRANSPORT HUB NEW DOMESTIC

Artist impression of the new domestic terminal







Significant commercial property portfolio continues to grow



Sustainability is central to who we are

Purpose

Kaupapa

85%

Customers rate their overall experience as 'excellent' or 'very good' by 2030

100%

Of procurement activity is aligned with sustainable procurement guidelines ISO20400 by 2030

TSR

Rolling 3 year total shareholder return exceeds cost of equity by 1%

Place

Kaitiakitanga

Net Zero

90% reduction in scope 1 and 2 carbon emissions by 2030 from a 2019 baseline

20%

Reduction in potable water use by 2030 from 2019 levels

20%

Reduction in waste to landfill by 2030 from 2019 levels

People

Whanau

40 | 40 | 20

Gender balance across Auckland Airport's Board, Leadership Team and its direct report populations by 2025

Safety

Year on year improvement in number of high-quality safety observations per employee

20%

Of people leaders of Maori / Pasifika ethnicity by 2030

Ethnicity

Workforce reflective of the ethnicity of New Zealand by 2030

Community

Hapori

40%

Of employees participating in community volunteer programme by 2030

Apprenticeship

Create a pathway for women, Maori and Pasifika into trades with

30% of total trade staff sourced from a targeted apprenticeship scheme by 2030.





Important notice

ΔSX

Disclaimer

This presentation is given on behalf of Auckland International Airport Limited (NZX: AIA; ASX: AIA; ADR: AUKNY). Information in this presentation:

- is provided for general information purposes only, and is not an offer or invitation for subscription, purchase, or recommendation of securities in Auckland International Airport Limited (Auckland Airport);
- should be read in conjunction with, and is subject to, Auckland Airport's audited annual results for the year ended 30 June 2022, prior annual and interim reports, and Auckland Airport's market releases on the NZX and ASX:
- may include forward-looking statements about Auckland Airport and the environment in which it operates which are subject to uncertainties and contingencies outside of Auckland Airport's control. Auckland Airport's actual results or performance may differ materially from these statements;
- includes statements relating to past performance, which should not be regarded as a reliable indicator of future performance; and
- may contain information from third parties believed to be reliable; however, no representations or warranties are made as to the accuracy or completeness of such information.

All information in this presentation is current at the date of this presentation, unless otherwise stated. Auckland Airport is not under any obligation to update this presentation at any time after its release, whether as a result of new information, future events, or otherwise.

All currency amounts are expressed in New Zealand dollars unless otherwise stated and figures, including percentage movements, are subject to rounding.





ASX Small and Mid Cap Conference.

13 – 14 September 2022 | Virtual Conference

- Unique opportunity to hear from emerging leaders across a broad range of ASX listed small and mid- cap companies.
- Includes a market update at the beginning of day one of the conference, followed by two days of company presentations.
- Opportunity to submit questions directly to the CEOs and have them answered live.
- Held live online over two days with morning and afternoon sessions.

Register now!





We are on a short break, the session will recommence at 2:00pm



ASX CEO Connect – afternoon session

In partnership with ***nabtrade**



Perpetual Limited / ASX: PPT

Rob AdamsChief Executive Officer & Managing Director



Adbri Limited / ASX: ABC

Theresa MlikotaChief Financial Officer



Transurban Limited / ASX: TCL

Michelle Jablko Chief Financial Officer



Perpetual Limited / ASX: PPT

Rob AdamsChief Executive Officer & Managing
Director







Disclaimer

This presentation is in summary form and is not necessarily complete. It should be read together with Perpetual Limited's (Perpetual) and Pendal Group Limited's (Pendal) consolidated financial statements and other announcements lodged with the Australian Securities Exchange, which are available at www.asx.com.au. The presentation is general information and is not intended to provide you with financial advice or take into account your objectives, financial situation or needs. You should consider, with a financial adviser, whether the information is suitable for your circumstances.

This presentation contains information that is based on projected and/or estimated expectations, assumptions or outcomes. Forward looking statements are subject to a range of risk factors. Perpetual cautions against reliance on any forward-looking statements, particularly due to geopolitical uncertainty, volatility in the market and the ongoing disruption caused by COVID-19.

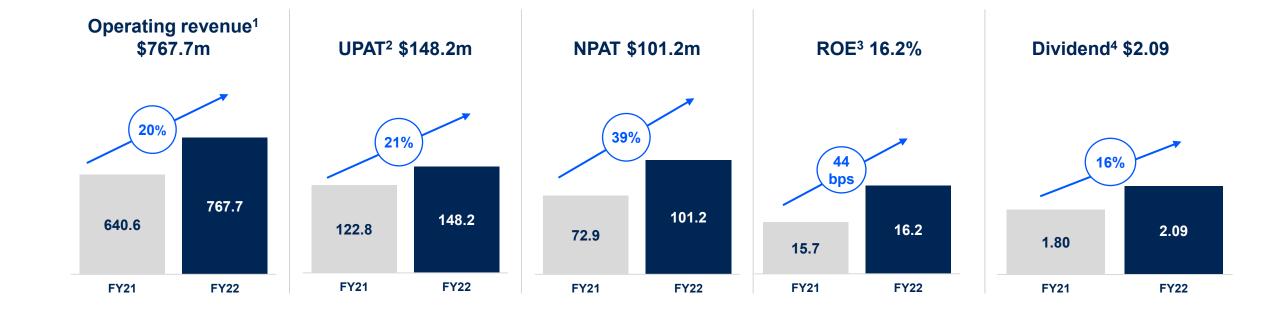
While Perpetual has prepared this information based on its current knowledge and understanding and in good faith, there are risks and uncertainties involved which could cause results to differ from projections. Perpetual will not be liable for the correctness and/or accuracy of the information, nor any differences between the

information provided and actual outcomes, and reserves the right to change its projections from time to time. Perpetual undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date of this presentation, subject to disclosure obligations under the applicable law and ASX listing rules.

The Product Disclosure Statement (PDS) for the Perpetual Asset Management Australia funds are issued by Perpetual Investment Management Limited ABN 18 000 866 535 AFSL 234426. The applicable PDS, or offer document for a strategy offered by either Trillium Asset Management or Barrow Hanley Global Investors, should be considered before deciding whether to acquire or hold units in a fund or strategy. The applicable PDS, and Target Market Determination, can be obtained by calling 1800 022 033 or visiting our website www.perpetual.com.au. Past performance is not indicative of future performance.

Overview of FY22 results

Positive momentum across all divisions delivering strong results



^{1.} Operating revenue is presented net of distributions and expenses of the EMCF structured products. For statutory purposes, revenue, distributions and expenses are adjusted to reflect the gross revenue and expenses of these products. 2. Underlying profit after tax (UPAT) attributable to equity holders of Perpetual Limited reflects an assessment of the result for the ongoing business of the Group as determined by the Board and management. UPAT has been calculated in accordance with ASIC's Regulatory Guide 230 - Disclosing non-IFRS financial information. UPAT attributable to equity holders of Perpetual Limited is disclosed as it is useful for investors to gain a better understanding of Perpetual's financial results from normal operating activities. Prior periods comparative has been restated due to a change in accounting policy on the treatment of Software-as-a-service (SaaS) costs. Refer to Section 6-4 in the Financial Statements released to the ASX on 25 August 2022. 3. ROE is calculated using UPAT attributable to equity holders of Perpetual Limited for the period, divided by average equity attributable to equity holders of Perpetual Limited over the period in order to arrive at an annualised ROE. The change on FY21 is shown in basis points 4. Dividends payable as a proportion of UPAT on ordinary fully paid shares at the end of each reporting period. Perpetual's dividend policy is to pay dividends within a range of 60% to 90% of UPAT on an annualised basis and maximising returns to shareholders.

FY22 operational highlights

Execution of strategy delivering positive outcomes



79%

of all strategies¹ outperformed their benchmarks over 3 years²



~A\$1b in net inflows into ESG funds^{3,4}



~A\$3b
in net inflows in global equities strategies^{4,5}



year of intermediary flows in PAMA in 7 years



>A\$1tr
new milestone
for Perpetual
Corporate Trust
FUA



consecutive years of net inflows for Perpetual Private



+49 NPS

Record result, reflecting strong client advocacy

^{1.} Includes both PAMI and PAMA. 2. As at 30 June 2022. Past performance is not indicative of future performance. See www.perpetual.com.au, for relevant performance. The product disclosure statements (PDS) of any of the capabilities or funds should be considered before deciding whether to acquire or hold units in any fund. PAMA funds not for distribution or release in the United States. Refer to slide 2 for full disclosure 3. ESG funds include Trillium flows from all sources all regions, Barrow Hanley's Global Value ESG UCITS (Undertakings for the Collective Investment in Transferable Securities), and flows into PAMA funds which include the Ethical, Ethical Credit and ESG Real Return strategies. 4. From all sources, all regions, flows are converted monthly using the month-end exchange rate. 5. Includes both Barrow Hanley and Trillium Global Equities strategies.

FY23 Outlook

Positive momentum across all business lines

Perpetual Asset Management International

Strong demand from institutional clients for Trillium funds and strong momentum in Barrow Hanley's global equities capabilities

Perpetual Asset Management Australia

Growth in flows from intermediary channel, with increasing demand for global equities

Perpetual Private

Expanding our segment specialisation and growing Jacaranda Financial Planning nationally

Perpetual Corporate Trust

Expect continued growth in our debt markets and managed funds businesses, whilst driving innovation through Perpetual Digital

Acquisition of Pendal Group¹

Proposed acquisition aligned to our strategy to grow our multi-boutique asset management business globally

^{1.} Subject to conditions including customary regulatory approvals, relevant client consents and Pendal's shareholders voting in favour of the acquisition

Pendal - a highly respected global, multi-boutique asset manager

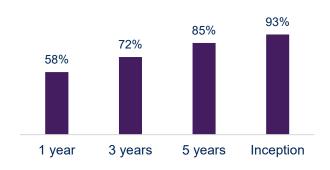
World-class investment teams with significant capacity for growth

Key facts

Assets Under Management ¹	A\$111b
Fee Revenue ²	A\$668m
Underlying Profit Before Tax ²	A\$255m
Investment professionals ³	107
Sales professionals ³	53

Investment performance¹

Percentage of eligible AUM outperforming benchmark



Brands

PENDAL

An Australian brand with Australian equities, global equities, cash, multi-asset and fixed income capabilities



A global equities asset manager with specialist capabilities in US, UK, European, Asian, emerging markets, global equities and fixed income

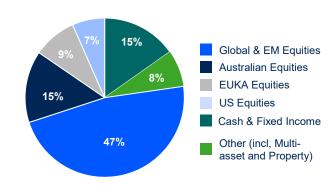


A responsible investment specialist

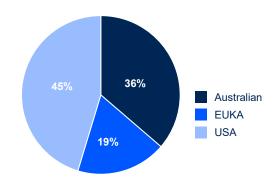


A US based value-investor with US equities, International equities, fixed income and multi-asset strategies

AUM by Asset Class¹



AUM by Client domicile¹



A defining acquisition

Significant acceleration of global build-out and growth potential

Creates a leading global multi-boutique asset management business with improved scale and reach

A\$201b in AUM¹

Combines two respected firms to create a leading global multi-boutique asset manager

A\$1.4b
in revenue²

A contemporary business model combining the advantages of boutique investment autonomy while leveraging institutional grade infrastructure

7 boutique brands

Strong, respected brands all retained

>100 investment strategies⁴

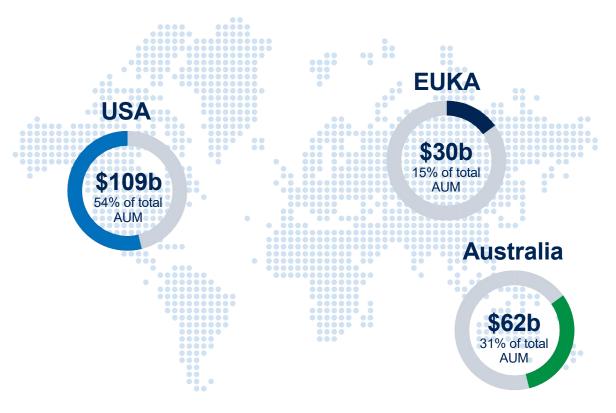
Highly complementary investment capabilities covering the majority of key markets globally

A\$15bDedicated ESG AUM⁵

Creates a global leader in ESG investing, with Trillium, Regnan and dedicated ESG capabilities

Strong presence across all major markets, with significant capacity for growth

Global combined AUM by client geography (\$A)3



Source: Company filings and publicly available information for the quarter ended 30-Jun-2022.

^{1.} AUM from PAMI and PAMA, excludes FUA from PCT and PP. AUM split per last reported by Pendal at 30-Jun-2022, geographical splits based on client domicile, AUM for Pendal Australia includes Westpac and Cash. 2. Perpetual's FY22 revenue excludes revenue from Group Investments, Group Support Services, and the impact of Significant Items. Pendal's revenue is taken as the last 12 months to Mar-22. 3 EUKA includes Europe, UK and Asia; Australia incl. Australia and New Zealand, Pendal cash AUM classified as Australia 4. Number of Investment strategies as at 30-Jun-2022. 5. Dedicated ESG is AUM that has a specialist ESG investment approach and combines both Perpetual and Pendal AUM.

Advantages of our global multi-boutique model

Combining the advantages of a true boutique approach with the benefits of scale

A differentiated model

- A firm commitment to brands and investment autonomy
- Boutiques primarily 100% owned by Group
- Ability to fully leverage Group resources

Attracts and retains the best investment teams

- Supports independent investment thinking
- Drives a focussed, investmentcentric culture
- Each boutique has its own 'personality' and specialist focus
- No 'house' view

Attracts and retains the best distribution talent

- Diversity of investment capabilities
- Significant capacity for future growth
- Multi-channel approach covering all key markets

Expected to drive superior growth over time

- Quality investment capabilities sold by quality distribution teams
- Specialist capabilities, capacity controlled, priced accordingly
- Ability to expand capability set globally



















Offer overview

Strategically and financially compelling opportunity for shareholders of both firms



Attractive offer unanimously recommended by Pendal's Board

Pendal shareholders will receive 1
Perpetual share for every 7.50
Pendal shares plus A\$1.976 cash
per Pendal share. The cash
component will be reduced by the
cash component of any final FY22
Pendal dividend

A scrip and cash offer that allows shareholders in both companies to participate in the growth of the combined business

The combined business will have a proforma ownership of 53%¹ Perpetual and 47% ¹ Pendal and operate as Perpetual Limited

Financially attractive with double digit EPS accretion estimated in year one²

This estimate includes projected annualised pre-tax synergies of A\$60m. Full run-rate of synergies to be delivered within 2 years of completion.

The offer price implies an EV/EBITDA multiple³ of 8.3x presynergies, 6.7x post synergies

Funding via a new debt facility with a clear pathway for a reduction in gearing

Pro forma leverage is expected to be ~1.3x net debt/EBITDA (~1.7x gross debt/EBITDA) shortly after implementation with a clear pathway to ~0.8x net debt/ EBITDA (~1.2x gross debt/EBITDA) in year 3 post implementation

Pendal's Board has unanimously recommended the offer With strong support from Pendal's portfolio managers

^{1.} Based on 7.50x exchange ratio and 383.1m Pendal shares outstanding at implementation. 2. Estimated EPS accretion for Perpetual shareholders on an underlying basis assumes full run rate of synergies. Assumes December implementation. EPS accretion calculated with reference to broker consensus earnings for both Pendal and Perpetual. Note accounting treatment and definitions of UPAT will need to need to be aligned post transaction. 3. Based on consensus earnings for Pendal and Perpetual's closing share price at 24 August 2022 of \$30.30. Enterprise value calculated assuming Pendal declares a final FY22 dividend in line with Bloomberg consensus estimates and reported net debt at 31 March 2022.

A defining acquisition that creates a leading global multiboutique asset manager

Bringing together two storied brands with high quality investment capabilities



Contemporary business model combining the advantages of boutique investment autonomy while leveraging institutional grade infrastructure



Significant deepening of global distribution footprint driving improved growth over time



Creates a global leader in ESG investing, better able to capitalise on the mega-trend in ESG



Strategically and financially compelling for both Perpetual and Pendal shareholders

Completion estimated to occur late 2022 / early 2023 subject to conditions1

Thank you & Q&A



Adbri Limited / ASX: ABC

Theresa Mlikota Chief Financial Officer







ASX CEO Connect



Our business at a glance



An industry pioneer since 1882

Adbri produces and distributes cement, lime, concrete, aggregates, masonry products and industrial minerals that have helped build a better Australia for 140 years.

Today, Adbri is proudly one of this country's largest cement, lime and concrete producers.

1,500 people



Building a Better Australia – *Always Ready*



Lime | proce

Lime producer in the mineral processing sector



#2

Cement and clinker supplier to construction sector



#4

Concrete and aggregates producer

2021 Financials

\$1.57b

Revenue

\$116.7m

Reported net profit after tax attributable to members

\$2.3b

Total Assets



1. Location numbers include JV's

1H22 headlines



Revenue

\$812.4m

Underlying EBIT^{2,3,4}

\$79.8m

Underlying NPAT^{2,3,4}

\$54.3m

Underlying ROFE^{2,3,4,5}

9.3%

Underlying EPS^{2,3,4}

8.3 cents

Approved DPS

5.0 cents

Underlying Earnings before interest and tax (EBIT), Net profit after tax (NPAT), Return on funds employed (ROFE) and Earnings per share (EPS) include property profits and exclude significant items. Refer to Appendix for reconciliation of underlying earnings to statutory earnings
 Property profits relate to gain on Rosehill land compulsorily acquired and excludes gain on disposal of plant and equipment of \$8.6 million (pre-tax) and \$5.9 million (post tax) which is included in statutory and underlying profit

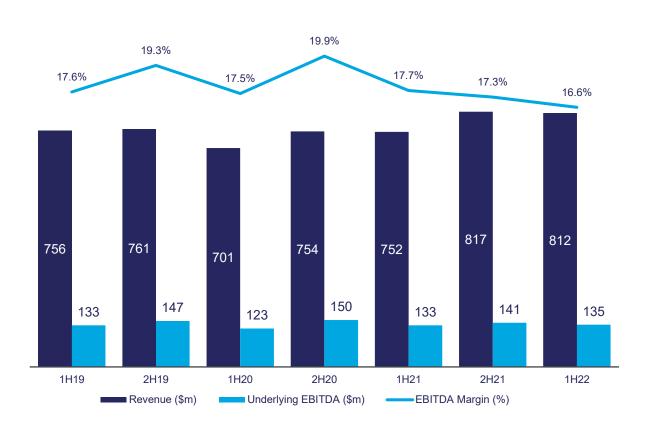
^{4.} Significant items are non-recurring items of revenue and expenses, such as the costs related to restructuring, rationalisation and acquisitions

^{5.} Underlying return on funds employed – 12-month underlying EBIT/average monthly funds employed (net assets excluding cash, borrowings and lease liabilities)

Earnings trend



Revenue and Underlying EBITDA^{6,7}





continued in the construction and mining sectors. Volumes remained strong despite significant disruption from severe weather events on the east coast of Australia



driven by robust demand across construction and mining sectors and improved pricing



due to wet weather and cost inflation, with price rises lagging cost inflation

Figures rounded to the nearest \$ million

Underlying EBITDA and underlying EBITDA margin include property profits and exclude significant items. Significant items are non-recurring items of revenue and expenses, such as the costs related to restructuring, rationalisation and acquisitions.

1H22 property profits included in underlying EBITDA is \$11.6 million.

Our strategy and key strategic initiatives



Operate in a safe and sustainable manner for the long-term benefit of our shareholders, our customers, our team members and the community

Right size, reduce costs & improve operational efficiency **Transform the Lime business**

Grow Concrete & Aggregates

Enhance capability in infrastructure

Actively manage land holdings











1H22 Strategic milestones





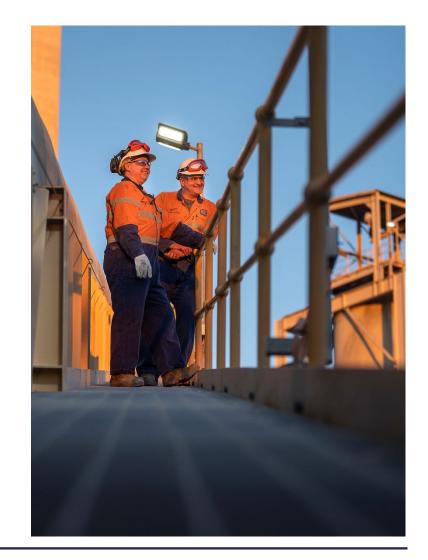
Reduce cost and improve operational efficiency

- The cost reduction program has delivered \$7.5 million in gross savings for the period, only partially offsetting inflationary pressures
- Alternative fuel use at Birkenhead has increased, with the substitution rate up to 39% (up from 35% in 2022), reducing reliance on natural gas and exposure to the energy market
- Kwinana Upgrade project circa 25% complete, committed procurement is now approximately 75% complete and the project is on schedule for commissioning in mid-2023. Taking into consideration known inflationary and supply chain pressures, the project cost is expected to be circa 15% higher than originally forecast



Transform the lime business

- Continued execution of the lime recovery strategy, building volumes from new and existing customers. Lime volumes for the half were 446kt, indicating an annual run-rate in the order of 890kt
- Lime pricing is expected to improve as customers, previously reliant on imports, turn to domestic manufacturers for reliable supply and service
- The definitive feasibility study for the Kalgoorlie kiln is progressing, with mine planning and front-end engineering design underway, and on-track for completion in 1H23



1H22 Strategic milestones







Grow concrete and aggregates

- Zanows' acquisition building out Adbri's sand, gravel and hard rock quarry and concrete plant footprint in the growing South East Queensland market
- Integration of Milbrae operations in regional New South Wales into the Mawsons joint venture progressing
- B&A Sands acquisition in Victoria now providing security of sand supply



Enhance capability in infrastructure

- Completion of the Brisbane International Airport apron concrete works, our first major airside project in recent times and a key part of our expansion into the infrastructure sector
- Initial supply of 230,000t of quarry material and 2,000m³ of concrete to the Northern Territory RAAF Base Tindal project, with significant volumes to continue
- Infrastructure growth journey continues with a 29% win ratio on tenders bid in 1H22 and awarded. Order book increased by circa 30% since 31 December 2021



Actively manage land holdings

- Rosehill compulsory acquisition completed, while a small parcel of land at Kewdale, Western Australia is anticipated to be settled in 2H22
- The sale process for the Moorebank masonry site in New South Wales initiated
- Rehabilitation of the Batesford quarry in Victoria is progressing in parallel with assessment of development options with the local council and potential partners

Net Zero by 2050 is core to our strategy



Our short-term 2024 target

Scope 1 and 2 emissions

7%\

absolute reduction target by FY24 vs FY19

4%

reduction achieved since FY19

32% \(\)

reduction achieved since FY10

Our medium-term 2030 targets

Cement

20%

reduction in cement emissions intensity kg C0₂e net/tonne of cement from a FY20 baseline of 557kg CO₂e net/tonne

Lime

10%

reduction in lime emissions intensity kg C0₂e/tonne of lime from a FY20 baseline of 1,100kg CO₂e/tonne

Electricity

100%

zero emissions electricity from a FY20 baseline of zero

Our actions

Reduce emissions

- Improve process and energy efficiency
- Increase use of alternative fuels
- Increase use of supplementary cementitious materials (SCMs)
- Grow expertise in breakthrough technologies

Create new products

- Develop new SCMs
- Innovate and develop lower carbon products
- Launch Environmental Product Declarations (EPDs) to inform choice
- · Create product awareness to grow market demand

Collaborate with key partners

- Technology partners: innovation across our operations
- Customers: new product specifications
- Governments: policy settings
- Suppliers: inputs into our processes
- Joint venture partners: knowledge sharing and shared goals

Our long-term 2050 goal

Net zero emissions

2H22 Outlook



The uncertainty in the current economic and operating environment makes it difficult to provide quantitative guidance at this time. Subject to these uncertainties, demand for our products from the residential, infrastructure, commercial and mining sectors is expected to remain strong in 2H22. Further out-of-cycle price increases will assist Adbri in actively managing inflationary pressures, with pricing traction key to our ability to deliver.

- Cement we anticipate strong demand, although building and project completion timelines are being extended due to materials and labour shortages.
- Lime sales volumes are anticipated to be stable in H2 versus H1. Lime pricing is expected to improve with new customers seeking reliable domestic supply due to supply chain disruptions experienced by importers.
- Concrete and Aggregates demand is expected to remain strong to the end of the year, and with weather abating in New South Wales, this will be buoyed by the commencement of delayed projects and flood recovery works.
- Masonry softness in retail spending is expected to impact demand, with increased interest rates impacting household discretionary spend.
- Gross cost savings of circa \$10.0 million for the year, will only partially offset ongoing cost headwinds in areas including pallets, shipping, labour, power, fuel and
 raw material prices.
- Excluding business acquisitions, 2022 capex investment is estimated to be approximately \$300.0 million, including circa 40% for the Kwinana Upgrade project.
- Proceeds from land sales for Rosehill and Kewdale are expected to be in excess of \$20.0 million for the year, with the compulsory acquisition of Rosehill now complete. The sale process for Moorebank has commenced.
- We expect growth in underlying earnings for 2H22, driven by increased contributions from cement, concrete, aggregates, masonry, joint ventures and recent business acquisitions, subject to weather, inflationary headwinds and traction with out-of-cycle pricing. This reflects the benefits of a resilient and diversified business model, strong market demand and Adbri's position as a local manufacturer.

Creating shareholder value

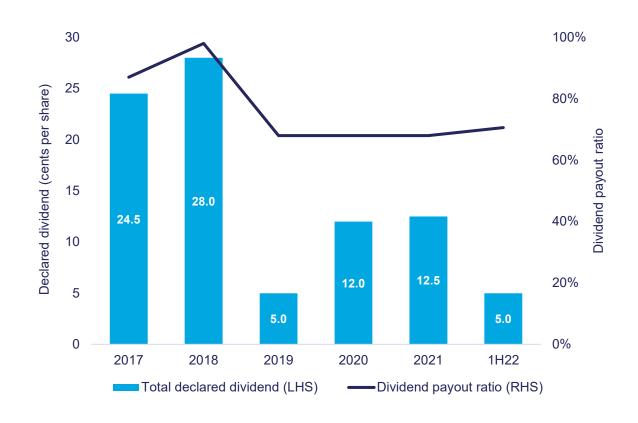


Dividend policy

 The Board maintains a sustainable dividend policy, targeting a payout ratio of 65-75% of underlying earnings (excluding property profits)

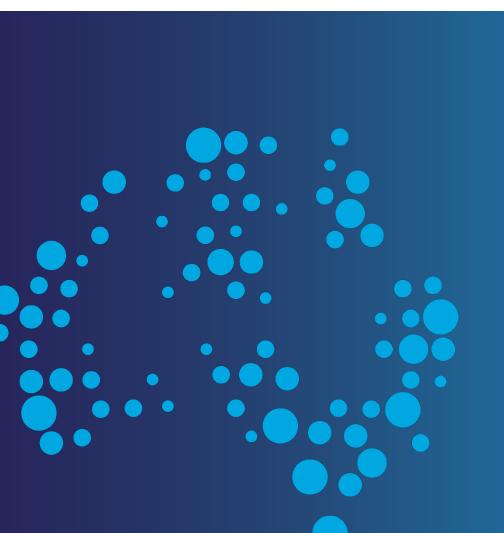
Strong execution against long-term growth strategy

- Geographic and product diversity
 - De-risks earnings volatility
- Vertical integration strategy
 - Creating future earnings growth
- Net Zero Emission Roadmap
 - Preparing Adbri for the future and creating a competitive advantage
- Lime strategy
 - Strong growth prospects through gold and rare earths
- Land strategy
 - Maximising value of our landholdings for shareholders through development and divestment





Questions





Appendix



Reconciliation of statutory to underlying earnings



6 months ended 30 June		2022 (\$m)	
	Profit before tax	Income tax	Profit after tax
Statutory earnings before interest and tax (EBIT)	71.0		
Significant items	8.8		
Underlying EBIT	79.8		
Statutory net profit after tax (NPAT)	60.9	(12.8)	48.1
Change in loss provision	0.1	-	0.1
Corporate restructuring & strategy costs	4.1	(1.2)	2.9
Acquisition expenses	4.6	(1.4)	3.2
Underlying NPAT (including property profits)	69.7	(15.4)	54.3
Property profits*	(11.6)	3.5	(8.1)
Underlying NPAT (excluding property profits)	58.1	(11.9)	46.2

^{*} Property profits relate to gain on Rosehill land compulsorily acquired and exclude gain on disposal of plant and equipment of \$8.4 million (pre-tax), \$5.9 million (post-tax) which is included in statutory and underlying profit







Authorised for release by the Company Secretary

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Transurban Limited / ASX: TCL

Michelle Jablko
Chief Financial Officer

_=Transurban







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Thank you.



