

ASX CHESS Replacement

Technical Committee

6 June 2024



ASX

ASX acknowledges the
Traditional Owners of
Country throughout Australia.
We pay our respects to
Elders past and present.

ARTWORK BY: LEE ANNE HALL, MY COUNTRY MY PEOPLE



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- > Committee members are reminded to have regard to their obligations under competition law. In particular, please note that the Competition and Consumer Act prohibits a corporation from engaging with one or more persons in a concerted practice that has the purpose, effect or likely effect of substantially lessening competition.

Agenda

01 – Welcome, open actions & feedback

02 – Project status

03 – Actions from AFMA Registries Forum

04 – Working group updates

05 – Scope Objective Updates

06 – Release 1 Consultation Response Themes

07 – Industry engagement & consultation

01 – Welcome

Open actions and member feedback

Technical Committee

Open actions

- > **2024 May (1)** - Schedule an ETF WG and revert to the Committee with the proposed schedule and/or outcome.
 - EFT BDWG Scheduled for October.

- > **2024 May (2)** - Schedule an ISO Design WG and revert to the Committee with the proposed schedule and/or outcome.
 - Further details to be confirmed following the plan for Release 2.

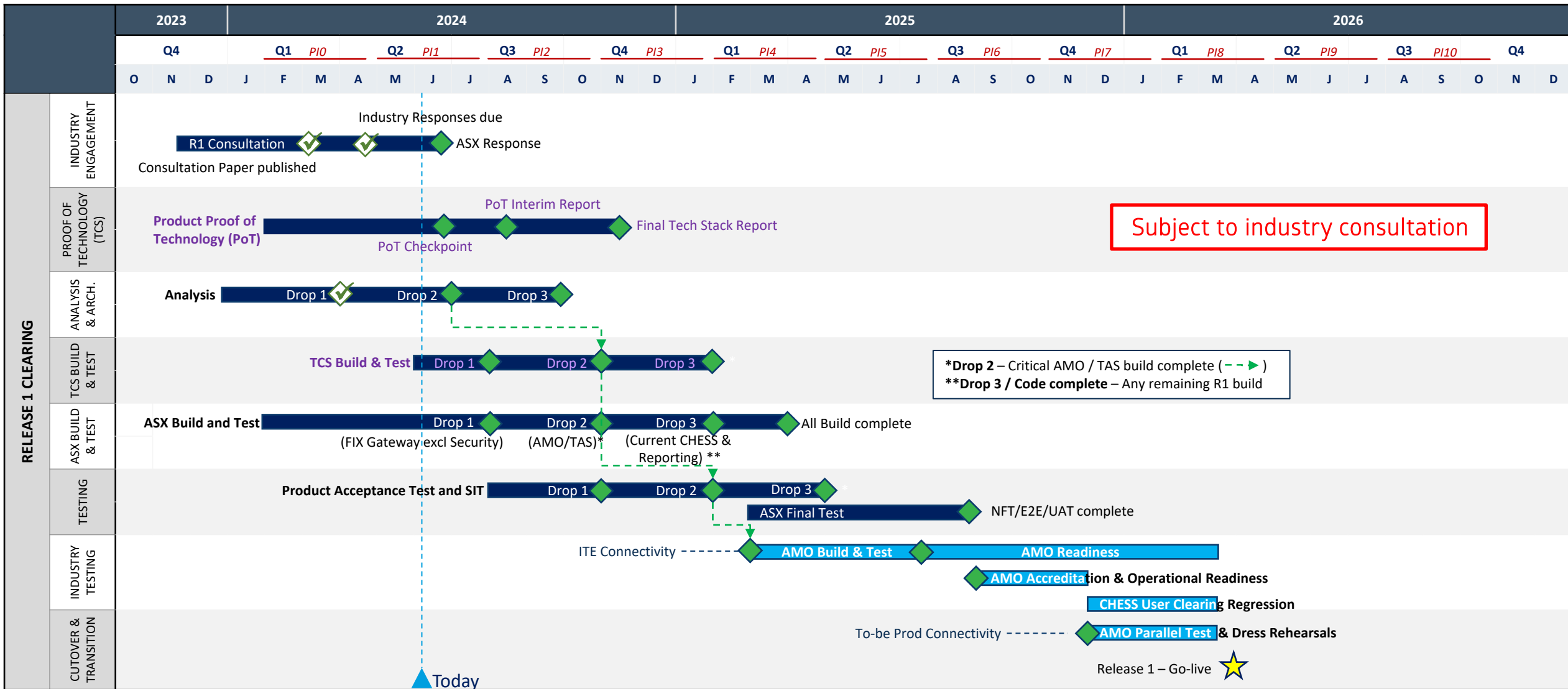
- > **2024 May (3)** - Schedule a forum to discuss the practicalities of populating the Transaction Basis field and revert to the Committee with the proposed schedule and/or outcome.
 - Transaction Basis BDWG Scheduled for November.

02 – Project status

02 – Indicative Release 1 Project Timeline

High level overview of the proposed timeline, subject to industry consultation

Industry ASX / Vendor Status



Subject to industry consultation

*Drop 2 – Critical AMO / TAS build complete (--->)
 **Drop 3 / Code complete – Any remaining R1 build

Today

Release 1 – Go-live

02 – Project Status

June 2024 update

> Project updates

*The project continues to track **GREEN**. Key updates include:*

Release 1

- TCS build for drop 1 has commenced, focusing on:
 - Trade capture and registration.
 - Build for the first backward compatible CHESSE message so TCS BaNCS MI can integrate to CHESSE settlement for Release 1.
- ASX testing team have commenced system test preparation with execution planned to start later this month.
- The Proof of Technology (PoT) Cycle 1 testing has completed, successfully processing 100,000 trades. Cycle 2 has commenced testing throughput of 1 million trades.
- Market feedback has been received in relation to the staged approach, scope and schedule for Release 1. Feedback is being evaluated and the response paper is in progress, targeting publication in late June 24.
- A detailed assurance program has been developed and presented to the Regulators and the Clearing and Settlement Advisory Group on 29 May 2024.

Release 2

- Consultation paper for Release 2 is in progress, targeting Q3 2024 publication.
- Release 2 planning has commenced targeting an updated business case in November 2024.

02 – Project Risks

June 2024

> Project risks

| Area | Description | Mitigation | Residual Exposure | Progress | Status |
|------------------|---|---|-------------------|--|--------|
| Scope | Market prioritisation of T+1 would impact the current program timeline and / or costs | The project will monitor the market engagement and provide input as to the optimum plan across CHES replacement and a T+1 cutover. | Medium | Being managed via industry engagement | Open |
| Cloud Deployment | Elements of the CHES R schedule may potentially be impacted if the decision is made not to progress with AWS Hosting for licence services | The Cloud Foundations Project is delivering the Cloud Platform and a Cloud Assurance Framework to ensure the ongoing compliance with technology general controls and regulatory compliance. | Medium | Continued engagement with board on progress of cloud foundations project | Open |
| Technology | Scalability of the solution on the chosen AWS Technology Stack (PoT) | We are working with TCS to perform a Proof of Technology (POT). The purpose is to prove how the product and selected underlying technology services will scale. There is a risk that the POT may change elements of the technology platform design for CHES Replacement solution. The POT will enable us to confirm the solution, delivery timeframe, related risks and costs. | Medium | The Proof of Technology (PoT) Cycle 1 testing has completed, successfully processing 100,000 trades. Cycle 2 has commenced testing throughput of 1 million trades. | Open |
| Schedule | Revised Business case timeline may be impacted by Release 2 consultation response. | High priority engagement topics to be discussed in the relevant Industry working groups to ensure Industry feedback is considered prior to publishing the R2 consultation paper. Manage and appropriately communicate the timeframe for the Release 2 consultation paper to ensure responses are received in line with the overall plan for the updated business case approval | Medium | Being managed via industry engagement | Open |
| Schedule | If Release 2 project ramp up commences as planned in June, there may be an impact to shared and critical resources supporting Release 1. | Review Release 2 timeline and minimise critical Release 1 resource contention. | Medium | R2 planning in progress and looking to minimise overlap where possible | Open |

Disclaimer: Relevant high-risk items have been included. Medium risk items are included where the inherent risk was high prior to mitigation.



03 – AFMA Registries Forum

Actions from 9 May 2024

04 – Working Group Updates



AMO Industry Working Group

28 May 2024

04 – AMO Working Group

Update from 28 May AMO WG

The session facilitated industry discussion, and sought feedback on:

- 1. Consensus achieved on the treatment of FIX tags that were proposed to be adjusted or removed*
- 2. Further consideration and discussion required before closing out the final two FIX tags*
- 3. Further discussion and possible alignment required around the treatment of Non-ASCII characters in the FIX payload*
- 4. AMOs to revert to the forum with their possible segregation methods across the multiple FIX sessions being configured for each. ASX is interested in understanding how the load may vary based on these segregations, in order to assess overall impact to messaging*
- 5. FIX Spec and associated schema requirements on track to be published in June 2024*



Business Design Working Group

Settlement Design

29 May 2024

04 – Business Design Working Group

Upcoming and completed sessions

| | Proposed Topic | Objectives | Proposed Date | Applicable Users |
|-----|--|---|------------------|--|
| - | Kick-off and Planning | - | 11 December 2023 | Technical Committee Members |
| 1 | Clearing Design – Trade Acceptance and Netting | 4.1, 5.3 | 31 January 2024 | AMOs, Clearing Participants, Software Providers |
| 2 | SRN Enquiries & Issuer Sponsored Holdings | 1.3, 1.4 | 28 February 2024 | Settlement Participants, Share Registries, Software Providers |
| 3 | Data & Connectivity | 1.6 | 27 March 2024 | Software Providers, Settlement Participants, Share Registries |
| 4 | T+1 Considerations for CHES Replacement | NEW | 2 May 2024 | Settlement Participants, Software Vendors, Share Registries, Payment Providers, AMOs |
| 5 | Settlement Design (Matching, Batch Settlement, Non-Batch DVP & Related Payments) | 4.2, 5.3, 2.1, 2.2, 3.2 | 29 May 2024 | Settlement Participants, Payment Providers, Software Providers |
| 6 | Registration Details & Investor Information | 1.1, 3.6 | 20 June 2024 | Settlement Participants, Share Registries, Software Providers |
| 7 | Corporate Actions – DRP, Entitlements, Distribution Information & Related Payments | 3.2, 3.3, 3.5, 3.7, 3.8, 4.5 | 11 July 2024 | Settlement Participants, Share Registries, Software Providers, Payment Providers |
| 8&9 | Cum Entitlement Balance Design Review & Settlement Design (cont...) | 3.4, 5.5, 1.5, 2.1, 2.2, 2.6, 4.3, 4.4, 4.5 | 21 August 2024 | Software Providers, Settlement Participants, Share Registries |
| 10 | Market Claims (Diary Adjustments) | 3.1 | September 2024 | Settlement Participants, Software Providers |

04 – Business Design Working Group

Upcoming and completed sessions

| | Proposed Topic | Objectives | Proposed Date | Applicable Users |
|----|--|------------|---------------|---|
| 11 | ETFs Creation/Redemption Process Deep Dive | 1.5 | October | Share Registries, Custodians (impacted firms) |
| 12 | Transaction Basis Process Deep Dive | 2.5 | November | Settlement Participants (impacted firms) |

04 – Business Design Working Group Update

Key objectives and expected outputs from the 29 May BDWG

The purpose of the BDWG is to achieve broad consensus on additional scope for CHES Replacement and to develop the Business Design Document for each objective.

Objectives

- Collect advice and expertise to understand industry needs in relation to their settlement processes.
- Define the scope for settlement service in the context of Release 2.
- Communicate features available in TCS BaNCS MI that could enhance participant settlement processes.
- Establish industry design considerations for new scope items such as features that improve bilateral matching and introduction of non-batch DVP.
- Agree on proposed solutions for the CHES settlement service.

Topics Discussed

- **Market trade obligations**
 - Scheduling for settlement
 - Position and settlement account mapping
- **Holding transfers and settlement instructions**
 - Bilateral matching improvements
 - Settlement instruction workflow enhancements
 - Other features (linking and locking)
- **Batch settlement process and related payments**
 - Settlement obligation modelling and confirmations
 - Failed net obligation processing (SSP adjustment)
 - Automation of payment provider approvals
- **Non-Batch DvP**



Implementation & Transition Working Group

5 June 2024

04 – Implementation and Transition WG update

Key objectives and expected outputs from the 5 June ITWG

The purpose of this I&T Working Group was to continue discussions on the indicative timeline and Industry Test phases for CHES Replacement Release 2

Objectives

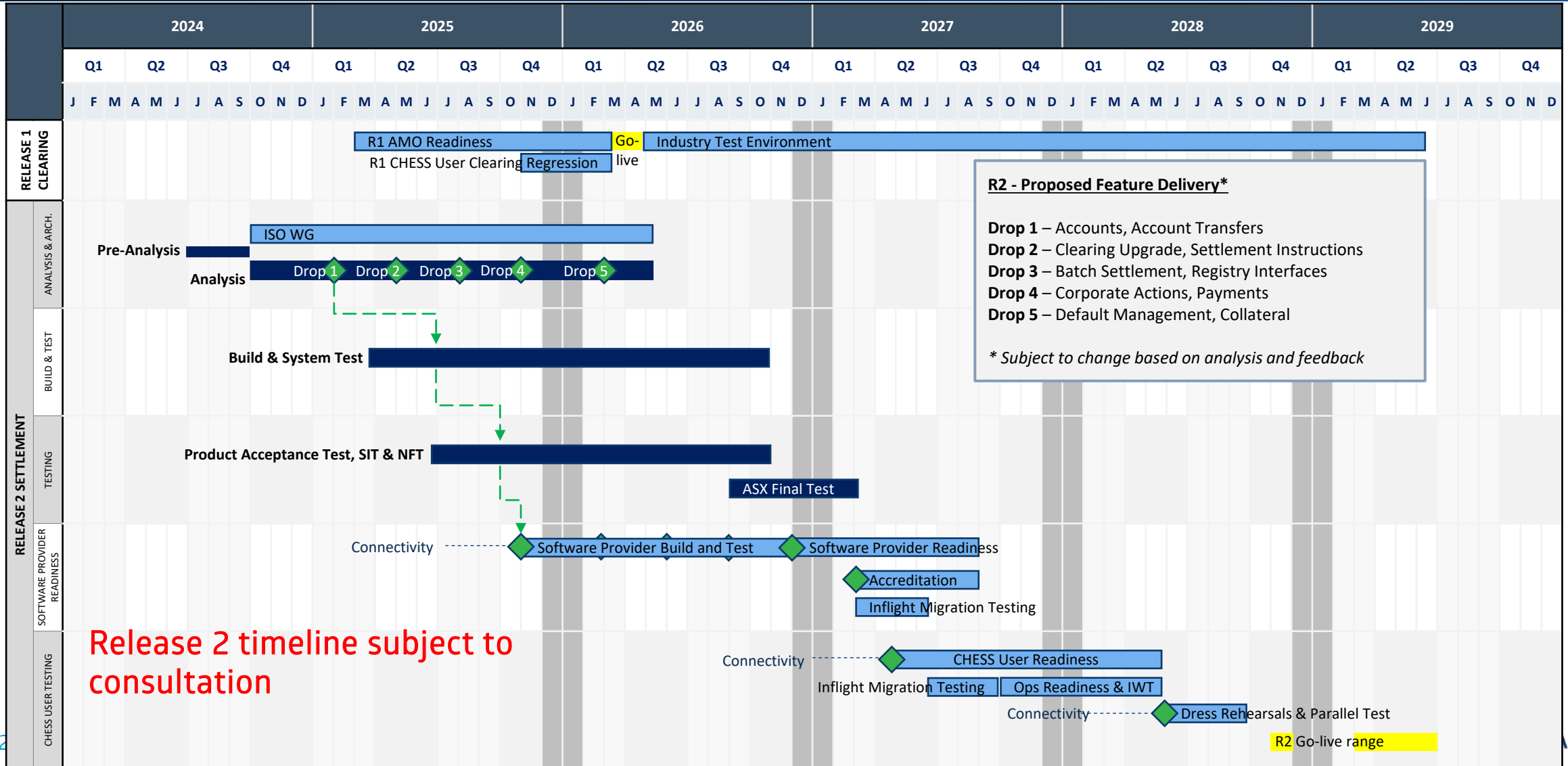
- **Continue to gather feedback on the proposed delivery timeline for Release 2** based on a single option that aims to minimise overlap with Release 1.
- **Gather feedback on the assessment of opportunities for staged implementation.**
- **Agree Release 1 scope changes** for un-netting and migration of deferred settlement transactions.

Desired Outputs

- **Identify a preferred delivery timeline for Release 2** that takes into consideration Industry feedback. Note that the preferred delivery timeline will be subject to formal consultation.
- **Determine viable opportunities for staged implementation**
- **Inform future working groups** in relation to Release 1 or Release 2 planning.

04 – Implementation and Transition WG update

Indicative Release 2 Timeline – Subject to further industry consultation & assessment



04 – ITWG – Release 2 Timeline

What we have heard

Key feedback points considered as part of proposing an indicative Release 2 timeline:

- ✓ Minimise overlapping industry activities between Release 1 and Release 2
- ✓ Allow for early access to stable code
- ✓ Perform accreditation on the final ASX code base
- ✓ Provide optionality for CHES users to commence testing with or without accredited software
- ✓ Consider parallel testing and peak volume IWT as part of industry testing
- ✓ Avoid overlap of mandatory industry test activities (IWT and dress rehearsals)
- ✓ Avoid scheduling critical test activities over holiday periods
- ✓ Consider T+1 as part of planning Release 2



05 – Scope objectives backlog update

05 – CHES Replacement Scope Objectives

Prioritised backlog (1/2)

> Proceed to CHES Replacement design evaluation and consultation Scope Objectives:

- The following Scope Objectives were identified as items that should proceed to CHES Replacement design evaluation and consultation

| Functionality | Ref | Scope Objective | Status | Update |
|------------------------------------|-----|--|-----------------------------------|---|
| Proceed to CHES replacement design | 4.1 | Review the design for netting in the context of the solution | BDD Complete | Business Design Document prepared, feedback received and incorporated. |
| | 1.3 | Implement a faster and more efficient SRN enquiry process | BDD Complete | Business Design Document prepared, feedback received and incorporated. |
| | 1.4 | Reduce settlement risk in relation to issuer sponsored sales | BDD Complete | As above |
| | 5.3 | Ensure the solution is designed to enable potential future interoperability between CCPs, SSFs and/or sub-registers | July TC | Approach to be presented to TC in July, following BC. |
| | 2.8 | Payment processes for corporate actions, batch and non-batch DvP settlement processes | March ESPPSC, May & August BDWG | Ongoing discussions in the Settlement BDWGs, additional engagement with the Payment Providers via ESPPSC |
| | 1.6 | Provide more efficient, reliable and faster access to holding information | BDD Complete | BDWG completed, draft BDD completed, and feedback is being accepted. Final draft to be shared following the TC. |
| | 1.7 | Provide the ability for Share Registries to validate account details to facilitate CHES allotment of investor accepted offers | BDD Complete | As above, captured in requirement CD_4.6 in the Interfaces and Data BDD. |
| | 4.2 | Review the design for settlement in the context of the solution | BDD in drafting | May BDWG held, BDD in drafting |
| | 4.7 | Risk and default management review and potential ASX risk enhancements | May BDWG | No customer impacting changes currently proposed. |
| | 2.1 | Reduce operational risk by ensuring participants are able to submit and match transactions in the system as soon as practical whilst minimising the likelihood of incurring a failed settlement (e.g. being able to separately match and schedule a transaction) | May BDWG Held August BDWG (cont.) | May BDWG held, BDD in drafting. Further discussions in August |
| | 2.2 | Reduce operational risk by minimising mismatches and failed matches by increasing the data sharing and matching fields available and/or making use of information available in upstream systems | May BDWG Held August BDWG (cont.) | May BDWG held, BDD in drafting. Further discussions in August |
| | 1.1 | Standardise, improve and better synchronise the data sharing between participants and share registries | June BDWG | Planned for June BDWG on registration details and investor information |

05 – CHES Replacement Scope Objectives (cont...)

Prioritised backlog (2/2)

> Proceed to CHES Replacement design evaluation and consultation Scope Objectives:

- The following Scope Objectives were identified as items that should proceed to CHES Replacement design evaluation and consultation

| Functionality | Ref | Scope Objective | Status | Update | |
|------------------------------------|---|-----------------|---|-------------------------|--|
| Proceed to CHES replacement design | Cum entitlement balances | 5.4 | Review use cases for Cum Entitlement balances and assess its continued effectiveness for the Australian market | August BDWG | New objective to evaluate opportunities to improve or re-design the current entitlement transfer process in context of the solution. |
| | Corporate action election and acceptance processing | 3.2 | Provide standardised straight through processing capability for corporate action elections and cost-effective associated payments | July BDWG | Planned for July BDWG on corporate actions (DRP, entitlements and distribution information). Engagement on Payments via ESPPSC starting March. |
| | Corporate action election and acceptance processing | 3.3 | Reduce operational risk in relation to DRP standing instructions | July BDWG | Planned for July BDWG on corporate actions (DRP, entitlements and distribution information) |
| | Electronic notification of payment advice | 3.5 | Provide standardised electronic transmission of corporate action distribution information to create opportunities for automation and process improvement. | July BDWG | Planned for July BDWG on corporate actions (DRP, entitlements and distribution information) |
| | Bid Offeror Automation | 3.10 | Provide an electronic Bid Offeror finalisation process in relation to Takeovers & Buybacks. | July BDWG | Planned for July BDWG - Corporate Actions (DRP, entitlements and distribution information) |
| | Linking Bilateral Settlements | 4.3 | Settlement Linking – review and evaluate solution design | August BDWG | Planned for August BDWG on settlement instructions (matching, non-batch DVP, linking, locking) |
| | Settlement Lock for CHES Holdings | 4.4 | Settlement Locking – review and evaluate solution design | August BDWG | Planned for August BDWG on settlement instructions (matching, non-batch DVP, linking, locking) |
| | Non-batch DvP Bilateral Settlement | 4.5 | Bilateral Non-Batch DvP Settlement – review and evaluate in the context of payment processes | August BDWG May BDWG | Discussed in May BDWG and agreed approach to be included in Settlement BDD. |
| | Electronic Dividend Claims | 3.1 | Review and enhance the current processes for automated claims (diary adjustments) to ensure it continues to meet the market needs. | September BDWG | Planned for September BDWG on market claims (diary adjustments) |

Scope objectives (cont'd)

Considerations for Current CHESS

05 – Current CHES

Prioritised backlog

> Evaluate in CURRENT CHES:

- The following Scope Objectives were identified as items that should proceed to CHES Replacement design evaluation and consultation (and where possible, evaluate the opportunity to make improvements in current CHES)

| Functionality | Ref | Scope objectives for evaluation in current CHES | Status | Update |
|--|-----|---|------------------------------|--|
| Corporate actions – holding adjustments | 3.7 | Ensure holding adjustment reason codes are up to date and being used correctly | Recommendation Provided | Recommendation provided for consideration in May TC. |
| ETF Creations & Redemptions | 1.5 | Reduce operational risk in relation to the current ETF creation/redemption workflow | Recommendation Provided | Holding Adjustments recommendation provided for consideration in May TC. Small group ETF session proposed for later in 2024. |
| Corporate actions – bank account information | 3.6 | Evaluate whether ASX can help with the transmission of bank account information in relation to bid offers | Recommendation Provided | Recommendation provided for consideration in May TC. |
| Corporate actions – sub-register state | 3.8 | Make sub-register state more readily available to participants to help improve processes in relation to de-listings | Future TC | Factored into CHES Replacement scope – to be captured in Data BDD Potential improvements in current CHES to be presented in future TC (TBD) |
| Settlement Improvements | 2.6 | Scheduled Settlement CHES to CHES Transfer Request (MT107) - support usage within a participant group structure | Deferred to CHES Replacement | Discussed at Settlement BDWG, to be captured in Settlement BDD |



Scope objectives (cont'd)

Further Consideration Required

05 – Further Consideration Scope Objectives

Prioritised backlog

> Further Consideration Scope Objectives:

- The following Scope Objectives will remain with the Technical Committee for further consideration until a time where they can be brought back to the Business Committee for recommendation to ASX Clear and ASX Settlement Boards.

| Functionality | Ref | Scope objectives in backlog for further consideration | Status | Update |
|---|------|--|-------------------------|---|
| House/Client Segregation | *5.2 | House/client segregation consultation and potential impacts to the CHESSE Replacement Project | June TC for update | Bilaterals held. Next steps and recommendation to be presented at June TC. |
| Standing Instructions | 2.3 | Reduce operational overhead in relation to payment provider authorisations by allowing for automated approvals in the system within cash limits. | March ESPPSC, May BDWG | Ongoing review in the ESPPSC, and via BDWGs in relation to Settlement and T+1 |
| Preliminary Payment Notifications | 2.4 | Provide more certainty by enabling more frequent and/or configurable access to preliminary payment data. | March ESPPSC, May BDWG | Ongoing review in the ESPPSC, and via BDWGs in relation to Settlement and T+1 |
| Bilateral Matching Improvements | 2.5 | Bilateral Matching – use of Transaction Basis (on and off-market) | Recommendation Provided | Recommendation provided for consideration in May TC. |
| Registration Details and Investor Information | 1.2 | Foreign restricted securities - review and simplify the current processes for holdings and transfers | Future TC | To be presented at a future TC, timing to be advised |
| Settlement Improvements | 2.7 | Deferred settlement securities – review process to ensure/improve settlement efficiencies | Future TC | To be presented at a future TC, timing to be advised |
| Cum Entitlement Balance Transfer | 3.4 | Evaluate opportunities to facilitate the transfer of entitlements (pre and/or post Record Date) ensuring this does not impact issuer schedules. | On hold | To be assessed based on outcomes of April-August BDWG on Cum Entitlement Balances |
| Proxy voting | 3.9 | Standardised electronic proxy voting | Future backlog | Improvements in CHESSE Replacement to be evaluated at a later stage |

Further consideration required

* New objective(s) added since the Business Committee recommendation in Oct 23.

Holding Balances

05 – Holding Balances Update

Following customer feedback

Updates following customer feedback:

- > For CHES Replacement, the New Holding Balance fields are proposed to be decommissioned with the ability to reconcile replaced by:
 - End of day reporting via ISO20022 made available to CHES Users on an opt-in basis
 - Real-time holding balances made available to CHES Users via an API
- > The proposed API solution would allow for asynchronous data streaming or request/response enquiry for specific data use cases as determined based on customer priority. This will be provided via a simple format (such as JSON) via a modern API (such as REST), continuing to leverage existing CHES user connectivity via ASX Net.

Account Segregation

05 – Account Segregation

For discussion

Regulatory Requirement

> The RBA's Financial Stability Standards (FSS) for Central Counterparties (CCPs) Standard 13: Segregation and Portability (FSS 13):

‘ A CCP should have rules and procedures that enable the segregation of positions of a participant’s customers and the collateral provided to the CCP with respect to those positions.

Under certain circumstances central counterparties clearing cash markets may be able to achieve materially equivalent protection of customer assets by alternate means.’

TCS BaNCS Account Functionality

> The TCS BaNCS product has position account structure that allows the CCP to offer clearing participants an omnibus or individual client segregated account structures as part of their core product offering, which could enable "the segregation of positions of a participant's customers".

> Changes to the current cash market margining and collateral management approach is not in the scope of CHES Replacement. A segregated account structure could enable (in future) the capability for margins to be calculated, called and collateralised separately to enable "[segregation of] the collateral provided to the CCP with respect to those positions".

CHES Replacement Proposal

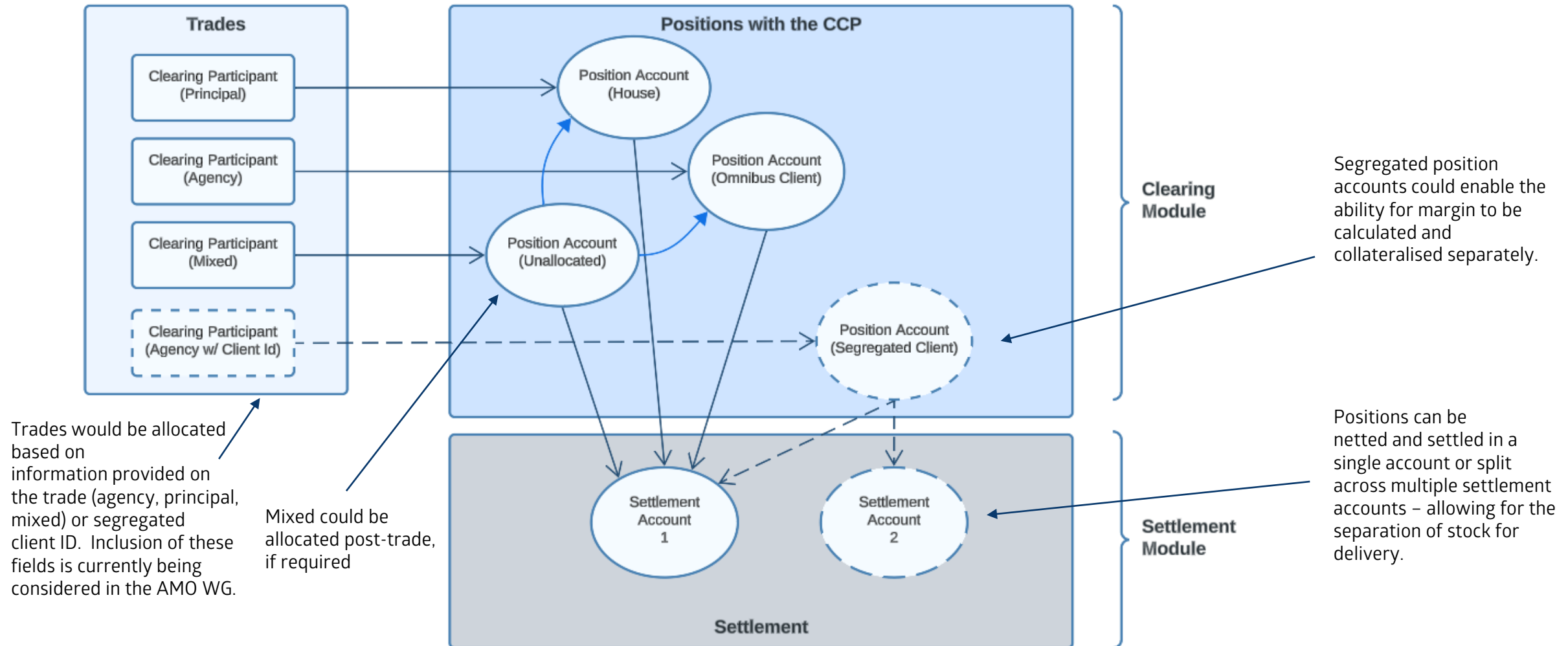
> In the January Business Design Working Group, members were provided an overview of this functionality, and surveyed in relation to their interest. This discussion was continued in the Settlement BDWG in May.

> We also met bilaterally with interested clearing participants on potential models, to gauge interest and understand in more detail how these could work in practise.

> Following these engagements, the CHES Replacement Project proposes to offer account structures that enable the segregation of positions on an *optional* basis.

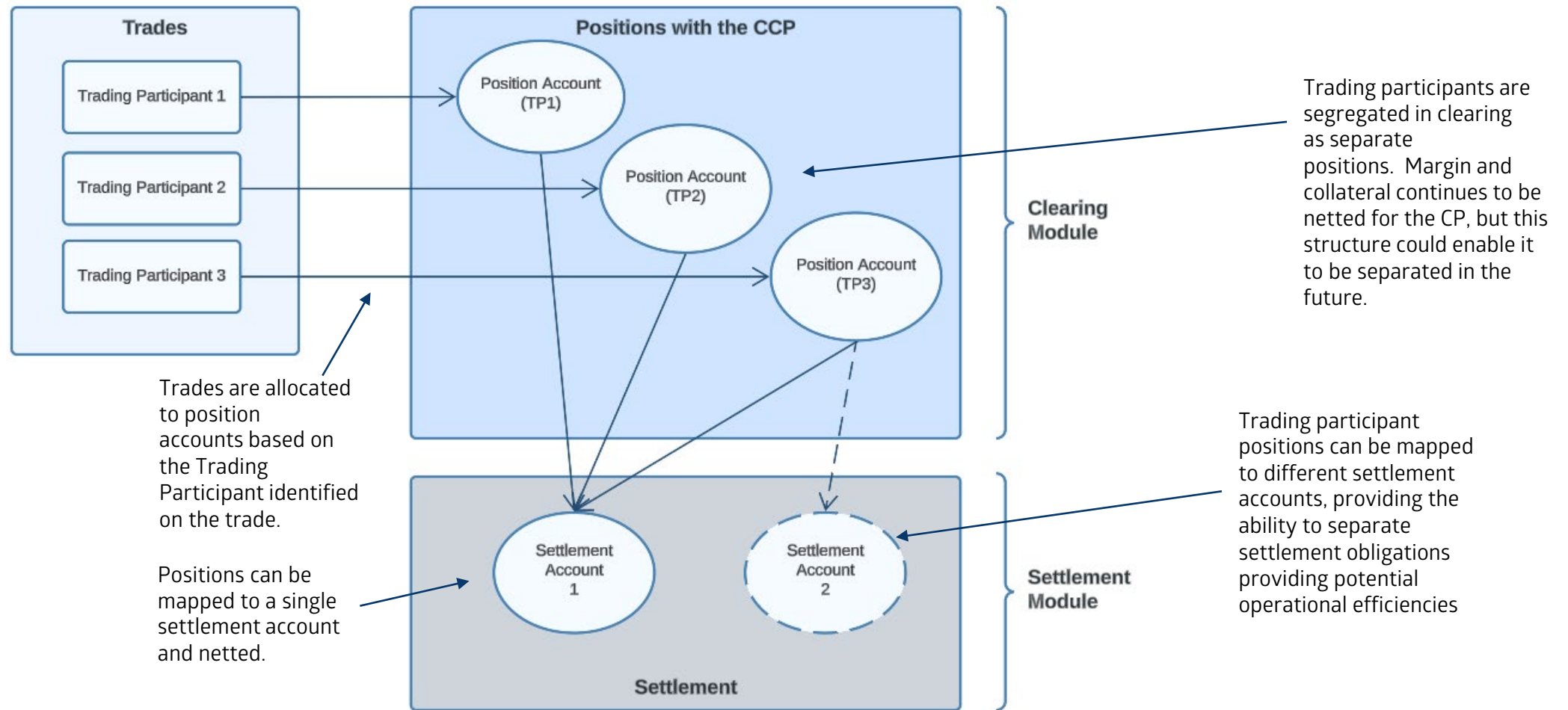
05 – Account Segregation

Model 1 – Clearing Participant



05 – Account Segregation

Model 2 – Third Party Clearing





06 – Release 1 Consultation Response Themes

06 – Consultation Paper on Release 1

Response themes & next steps

Response themes:

- Overall industry consensus for the **staged implementation** approach to CHES Replacement.
 - Several responses noted the substantial scope of Release 2 and associated implementation risk, particularly relative to Release 1. Some respondents suggested splitting Release 2 into multiple releases or smaller sub-stages to further de-risk implementation of the second release.
- Respondents were generally supportive of **design, scope and schedule** for the Release 1 in Q1 2026.
 - One response suggested bringing forward the Release 1 timeline to enable earlier access to FIX messaging.
 - Other responses noted the need for sufficient time to seek organisational approvals for go-live after final dress rehearsal and the need to consider reduced resource availability of holiday periods.
- Respondents generally supportive of overall approach to **industry testing**.
 - Respondents sought further details such as CHES user regression scenarios, information for settlement only participants, CHES test environment details, parallel test information, entry exit criteria, and attestation expectations.
 - Some respondents were seeking clarity that ASX would coordinate all Industry Testing and raised concerns about the complexities associated with including deferred settlement trades within the scope of migration for cutover and recommended that this be included in the scope of regression testing.
- Varied feedback on the proposed industry test duration including whether the timeframe could be shortened, requirements of a 12-month build and test window incorporating any potential challenges with vendor scheduling and constraints on bringing AMO parallel testing forward by more than four months.

06 – Consultation Paper on Release 1

Response themes & next steps

Response themes:

- Responses in relation to **go-live readiness** requested clarity and further detail on readiness activities.
 - Recommendations included a minimum of three implementation dress rehearsals and clear and transparent communication, rapid resolution of any issues or bugs discovered, frequent status updates as well as the ability to test disaster recovery and failure scenarios.
- T+1 Settlement Compression and Interoperability.
 - T+1 whitepaper consultation responses are due 18 June 2024. Responses to this consultation will inform consultation on T+1 settlement in the context of CHES replacement as part of public consultation on the design, scope and timeline of Release 2.
 - ASX is continue consulting with the market on interoperability. This will form part of the public consultation on Release 2.

Next Steps:

- Responses will be factored into Release 1 design and implementation plan discussions to aid in the formation of ASX's response to consultation paper 1 feedback.
- ASX will seek feedback on the Release 1 Consultation Response at the May 29 Advisory Group.
- ASX will continue consulting with the market on key topics as further information is provided in future documentation releases and working groups.
- The planned release date for ASX's Consultation Response is June.



07 – Industry engagement & consultation

07 – Public consultation

Partnership Program Consultation Paper

Partnership Program:

- Was informed by bilateral engagements with over 90% of existing Development Incentive Pool Program Participants.
- Seeks feedback on proposed future milestones of the Development Incentive Pool.
- ASX response targeting June 2024.

T+1 Whitepaper:

- ASX, in consultation with the ASX Business Committee and the T+1 Working Group, will use the responses to this Whitepaper to further develop the approach for the Australian market and inform a decision and the plan for further consultation.
- Responses due by 18 June 2024 with a summary of feedback to be shared with the market in August.

Consultation Paper on Release 2:

- Planned release in mid Q3 2024.
- Indicatively, the consultation paper on Release 2 seeks feedback on topics including:
 - Design, scope, and schedule for Release 2 (Settlement & Subregister)
 - Release 2 industry testing approach, duration and readiness activities

07 – Forward plan

CY2024 Committee Schedule

| TC Meeting | Date | Time |
|-------------------|-------------------|--------------|
| July meeting | Wednesday 10 July | 2pm – 3.30pm |
| August meeting | Wednesday 7 Aug | 2pm – 3.30pm |
| September meeting | Wednesday 11 Sept | 2pm – 3.30pm |
| October meeting | Wednesday 9 Oct | 2pm – 3.30pm |
| November meeting | Wednesday 6 Nov | 2pm – 3.30pm |
| December meeting | Thursday 5 Dec | 2pm – 3.30pm |

| BC Meeting | Date | Time |
|-------------------|-------------------|------------|
| June meeting | Wednesday 26 June | 12pm – 2pm |
| September meeting | Wednesday 18 Sept | 12pm – 2pm |
| December meeting | Wednesday 11 Dec | 4pm – 6pm |

Q&A?

Observer feedback

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Thank you.

